



KEWISCO REGULATED  
NON-WDT SACCO LIMITED  
*"Growing together"*

# KEWISCO REGULATED NON-WDT SACCO LIMITED



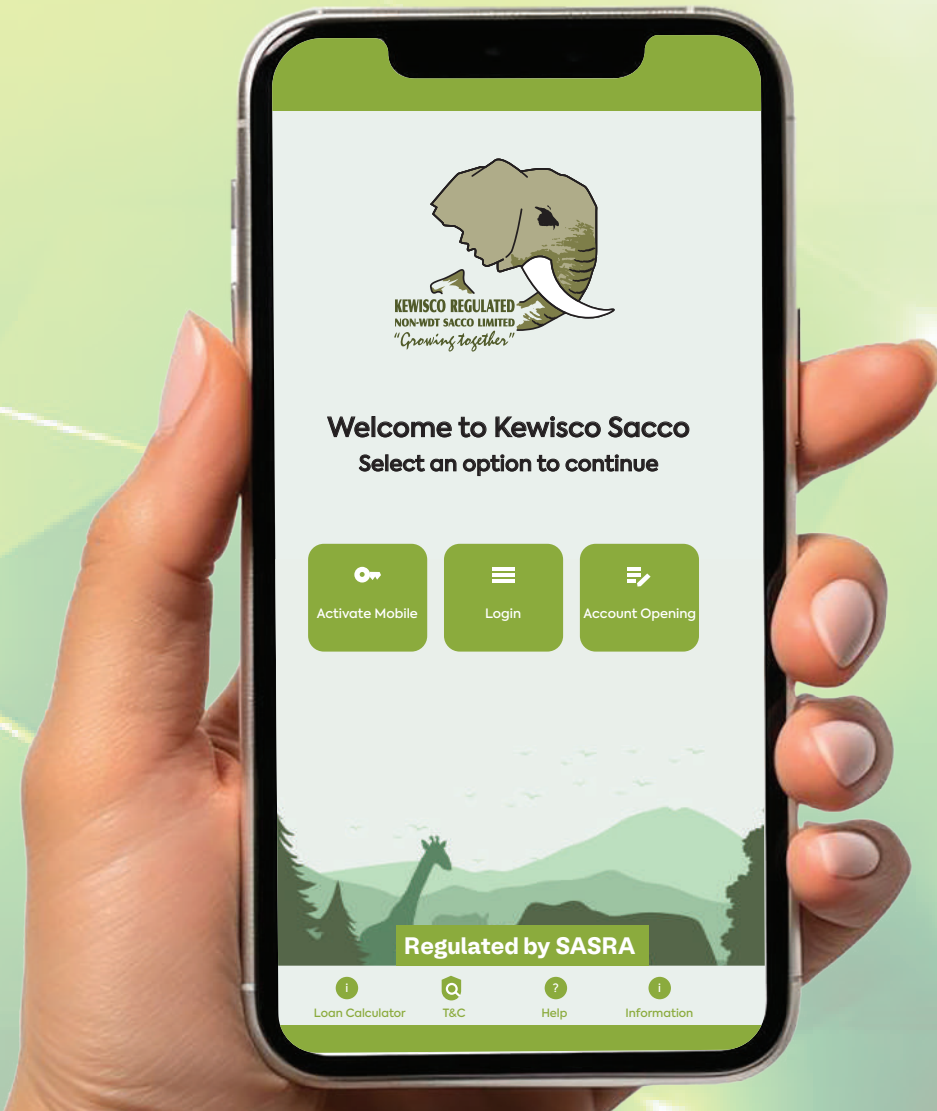
## ANNUAL REPORT AND AUDITED FINANCIAL STATEMENTS

2025

*"Growing together"*



## KEWISCO PAP



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## VISION

To be the Premier SACCO of choice



## MISSION

Empowering members through mobilization of savings and provision of affordable market driven financial solutions for growth and wealth creation



## MOTTO

Growing Together

## CORE VALUES

- Professionalism
- Corporate Governance
- Innovation
- Equity
- Integrity
- Customer Centric
- Teamwork

## BOARD OF DIRECTORS



CPA. Rebecca Sawe  
**Chairperson**



Mr. John Kimani  
**Vice-Chairperson**



CPA. Watson Karagathu  
**Hon. Secretary**



CPA. Alexander Mutisya  
**Treasurer**



Ms. Eileen Kosgei  
**Board Member**



Mr. Edwin Lusichi  
**Board Member**



Mr. Stephen Okoth  
**Board Member**



Mr. Erick Oteke  
**Board Member**



Ms. Maureen Elegwa  
**Board Member**

## SUPERVISORY COMMITTEE



Ms. Florence Makau  
**Chairman**



Mr. Alex Matimu  
**Secretary**



CPA. Perrice Charo  
**Member**

## MANAGEMENT STAFF



CPA. Roseann Mwangi  
**CEO**



Mr Nelson Ngumo  
**ICT Officer**



CPA. Monica Muraya  
**Accountant**



CPA. Faith Wagachira  
**Credit Officer**



Mr. Peter Njoroge  
**Business Dev. Officer**



Mr. Melea Wanga  
**Customer Care Ass.**



Esther Sirma  
**Account Ass. - Cashier**



CPA. Winnie Chepkony  
**Account Assistant**



Tabitha Maina  
**Customer Care Ass.**



Yvonne Marangu  
**Loan Ass. Officer**



Mr. Walter Musembe  
**Loan Ass. Officer**



John Ngeti  
**Office Accountant**



Mr James Kasgei  
**Records Officer**



Faith Musungu  
**Accountant Assistant**



Jane Ng'ang'a  
**Loan Assistant Intern**



Mr. Brian Sakwa  
**Loans Intern**



Mr Benson Kuria  
**Customer Care Intern**

# ANNUAL DELEGATES MEETING (ADM) PROGRAMME

21ST FEBRUARY 2026 AT THE SACCO PLOT IN KAREN, NAIROBI

NO	TIME	DETAILS	ACTION BY
1.	6:30 a.m - 8.30 a.m.	Arrival & Registration of delegates	Kewisco Staff
2.	8.30 a.m. - 9.00 a.m.	<ul style="list-style-type: none"> <li>• Opening Prayers</li> <li>• Introductions</li> <li>• Reading of the meeting's notice, taking apologies and adoption of the Agenda</li> </ul>	Master of Ceremony (MC) Hon. Secretary
3.	9.00 a.m. - 9.20 a.m.	<ul style="list-style-type: none"> <li>• Confirmation of the ADM minutes of 22nd February 2025 and matters arising thereon</li> <li>• Confirmation of SGM minutes 18th October 2026 and matters arising thereon</li> </ul>	Hon. Secretary MC
4.	9.20 a.m. - 9.50 a.m.	Chairperson's Report	Chairperson
5.	9.50 a.m - 10:10 a.m	Remarks by the Lang'ata Sub-County Cooperative Officer	Guest of Honour
6.	10:10am - 10:40 a.m	Health Break	MC
7.	10:40 a.m. - 11:00 a.m.	Supervisory Committee Report	Chairperson - Supervisory Committee
8.	11:00 a.m. - 11:20 a.m.	Presentation and Adoption of Audited Accounts for Year 2025	Auditor
9.	11:20 a.m. -11:40 a.m.	Reading and Adoption of Revised Budget 2026 and Proposed Budget 2027	Treasurer
10.	11:40 a.m. - 11:50 a.m.	Appointment of Society's Auditors for Year 2026	Ministry Officials
11.	11:50 a.m. -12:20 p.m.	Reading of Proposed Resolutions	Honorary Secretary
12.	12:20 p.m. -12:50p.m.	Elections of <b>Three (3)</b> Board Members and <b>One (1)</b> Supervisory Committee Member	Ministry Official
13.	12:50 p.m. - 1:30 p.m.	Vote of Thanks & Closing Prayer	Delegate

# ANNUAL DELEGATES MEETING NOTICE

## 21ST FEBRUARY 2026 AT THE SACCO PLOT IN KAREN, NAIROBI

**DATE:** 6th February, 2026

**REF:** KEW/ADM/01/2026

### All KEWISCO Regulated NON-WDT Sacco Delegates

Dear Delegates,

### **NOTICE OF THE ANNUAL DELEGATES MEETING 2026**

This is to notify all KEWISCO NON- WDT Sacco delegates that the **2026 Annual Delegates Meeting (ADM)** will be held on **Saturday 21st February, 2026** at the Sacco land located along Lang'ata South Road (next to **One-Stop Arcade**) starting at 7.00a.m.

### **Agenda**

1. Presentation and Adoption of the Agenda
2. Confirmation of the minutes of the ADM held on 22nd February 2025 and Matters Arising thereof
3. Confirmation of the minutes of the SDM held on 18th October 2025 and Matters Arising thereof
4. Presentation of Chairman's Report
5. Address by the Sub-County Co-operative Officer
6. Presentation of the Supervisory Committee Report for 2025
7. Presentation and Adoption of the Audited Accounts for the Financial Year ended 31st December 2025
8. Presentation and Adoption of the Revised Budget for 2026 and Proposed Budget for 2027
9. Disposal of Surplus for the Year 2025
10. Appointment of External Auditors for the Year 2026
11. Presentation of Proposed Resolutions
12. Election of 3 Board Members and 1 Supervisory Committee Member

### **Note:**

The meeting documents are available on the members' portal and **ALL** questions relating to the documents should be sent via email to **adm@kewiscosacco.org** by close of business on **13th February, 2026**.

Any additional agenda should reach the Sacco office (through the above email or hand delivered) by close of business 13th February 2026 accompanied by the necessary documents.



C.P.A Watson Karagathu  
**Honorary Secretary**

**MINUTES OF THE KEWISCO  
REGULATED NON-WDT SACCO SOCIETY LIMITED  
ANNUAL DELEGATES MEETING (ADM)  
HELD ON 22ND FEBRUARY 2025 AT THE SACCO PLOT IN KAREN, NAIROBI**

**BOARD MEMBERS**

1. CPA. Rebecca Sawe - Chairperson
2. Mr. John Kimani - Vice Chairman
3. CPA. Watson Karagathu - Hon. Secretary
4. CPA. Alexander Mutisya - Treasurer
5. Mr. Erick Oteke - Board Member
6. Ms. Eileen Kosgei - Board Member
7. Ms. Maureen Elegwa - Board Member
8. Mr. Edwin Lusichi - Board Member
9. Mr. Stephen Okoth - Board Member

**SUPERVISORY COMMITTEE**

1. Ms. Florence Makau - Chairman
2. Mr. Alex Mathenge Matimu - Secretary
3. CPA. Perrice Charo - Member

**IN ATTENDANCE**

1. Ms. Florence Akinyi - Lang'ata Sub-County Co-operative Officer
2. Mr. Danvas Mogire - Ministry of Co-operative Official
3. CPA. Smith Muturi - M/s Henry Smith and Wilson, Certified Accountants (K) External Auditor
4. Mr. Haron Sang - Invited Guest (MC)
5. ICS. Charity Mukami - Member - Election Committee
6. Mr. Abdulkarim Mohamed - Invited Guest
7. Mr. Tom Muloki - Invited Guest

**ABSENT WITH APOLOGY**

1. Mr. Daniel Ochieng - Meru National Park
2. Mr. Geoffrey Lesilale - CDC - Kaluku
3. Ms. Eunice Ambani - KWS HQS
4. Mr. Hebron Maina - KWS HQS
5. Ms. Minnie Okonya - KWS HQS
6. Ms. Ruth Mugun - KWS HQS
7. Mr. Chris Kioko - Aircraft Leasing Services (ALS)

**KEWISCO STAFF MEMBERS**

1. CPA. Roseanne Mwangi - Chief Executive Officer
2. CPA. Monicah Muraya - Accountant
3. CPA. Faith Wagachira - Credit Officer
4. CPA. Winny Chepkony - Accounts Assistant
5. Ms. Esther Magut - Cashier

6. Mr. John Ngeti - Office Assistant
7. Mr. Nelson Ngumo - ICT Officer
8. Mr. Walter Musebe - Loans Assistant Officer
9. Ms. Tabitha Maina - Customer Service Officer
10. Mr. Peter Gitau Njoroge - Marketing Officer
11. Mr. James Kosgei - Records Management Officer
12. Mr. Melea Wanga - Customer Service Officer
13. Mr. Brian Shikanga - Loans Assistant - Intern
14. Ms. Mariam Katana - Accounts Assistant - Intern
15. Mr. Benson Kuria - Customer Service Officer - Contract

### Delegates Present

No.	Name of Delegate	Park / Station / Area of Representation
1	GATWIRI LORNA GATHONI	ABERDARE NATIONAL PARK
2	ABDI FARAH KEDIE	
3	KIRUI KIPROTICH	
4	SIMON NGIGE MBOGO	
5	EDWIN WANYAMA CHESAKIA	
6	CHRISTINE NZASU MWINZI	AMBOSELI NATIONAL PARK
7	HEZRON MAGAK OBUYA	ARICHEM
8	JUDITH NAFULA OKUBASU	
9	MUGO EDWIN MAWIRA	ARABUKO FOREST RESERVE
10	MASOUD S. KULAPHA	
11	LAMECK OTIENO	CHYULU NATIONAL PARK
12	NOAH BURKO TUMWET	
13	LUCY KAINGI KIVUNZI	COAST HQS
14	BRENDA ACHELATA IMAI	ECO2LIBRIUM
15	DAVID NYAMU GICHOBI	EMBU STATION
16	ISAIAH KIPSIO KIPCHUMBA	EVERETT AVIATION
17	RICHARD OESO APURU	GARISSA STATION
18	ROSE MOTONGORI CHACHA	HELL'S GATE NATIONAL PARK
19	UBAH MUHAMED SAHAL	HOLA, BURA & IJARA STATIONS
20	JULIUS OPIYO ONYANGO	HOMA BAY STATION
21	OMAR SAIDI LONYA	ISIOLO COMPLEX & WAMBA
22	SHADRACK SAIBOLU MASANKIRA	ISIOLO STATION
23	FREDRICK KIMATU	ITEN/ RIMOI NATIONAL RESERVE
24	SALOME KANGETHE	INDIVIDUAL
25	CHARLES OORO	INDIVIDUAL
26	PAUL KIMANI MBUGUA	INDIVIDUAL
27	ROSEBELLAH SEUREY	KABARNET STATION
28	EDWARD OGUTU WANGE	KAJIADO STATION
29	LILIAN CHEROP MASAI	KAKAMEGA FOREST NATIONAL RESERVE

30	FRANCISCA BARASA	KAPENGURIA STATION
31	JACKLINE INGASIANI MWANDEI	KERICHO STATION
32	RAMADHANI ABDALLAH KUDOKA	KISITE MPUNGUTI PARK & RESERVE
33	JANE NALIAKA MWOMBE	KISUMU STATION
35	AORON KIPTOO KORIR	KITALE STATION
36	OMAR BARISA WAYU	LAIKIPIA STATION
37	MARY WANJIRU MUNGAI	
38	JOSPHAT MUTEKI KAIBIRU	
39	FRED OTIENO OYOO	LAKE ELEMENTAITA WILDLIFE SANCTUARY
40	REGINA KAIGONGI MUTHINJA	LAKE NAKURU NATIONAL PARK
41	JOHN MAKAU MANYUNZO	
42	JENNIFER NKIRASIAN KIMWERU	
43	PATRICK KIBET MAIYO	
44	KITSAO K TINGA	LAMU STATION
45	MOHAMMED KALE SHEBWANA	
46	STEPHEN MAINA KAGITU	
47	DOUGLAS MBURU KAMAU	LAW ENFORCEMENT ACADEMY
48	ODHIAMBO PAUL OSII	
49	BENARD KIPRUTO BORE	
50	JOYCE MALIPE RISI	
51	MAKWORO KERUBO GETRUDE	LONGONOT NATIONAL PARK
52	DENNIS NJERU GITARI	MACHAKOS STATION
53	AUGUSTINE MUTHANGYA KISYUNGI	MAKUENI STATION
54	MAKUTHU ROGER MULATYA	MALINDI MARINE NATIONAL PARK
55	HUSSEN AHMED LAKICHA	MANDERA STATION
56	SARAH WANJIRU GITITHA	MARALAL STATION
57	PETER MBURU GICHEHA	
58	HARRITON OTUKO AURA	MARSABIT NATIONAL PARK
59	SABDIO ISACKO GODANA	
60	DANIEL MULI	MAASAI MARA WILDLIFE CONSERVANCIES ASSOCIATION (MMWCA)
61	PAUL ARAMAINA ORONI	MERU NATIONAL PARK
62	CHRISTOPHER MANGALE NGUNDI	
63	YEGON RONALD	
64	ROBERT SHIKALI MAHIVA	MERU STATION
65	BETTY ACHIENG OJUKA	MOMBASA MARINE NATIONAL PARK
66	SUSAN WANGUI WANJIRU	
67	MICHAEL NDORO MWANGIRI	MOY ALE STATION
68	KELVIN JUMA ODHIAMBO	MT. ELGON NATIONAL PARK
69	JOTHAM NGORE	

70	FRIDAH WATUVUKHA WANYONYI	MT. KENYA NATIONAL PARK
71	GORDON OTIENO ODONDI	
72	MARY WANJIKU WAGURA	
73	EPOKOR MARY NGIBEYO	MUGIE CONSERVANCY
74	JOEL KINTANTI LESIMALELE	
75	PURITY KAIMURI	MWINGI/ KORA NATIONAL PARK
76	SILVESTER KIBET SIGILAI	NAIVASHA STATION
77	KITUNGAT ALFRED NGATUNY	
78	ROSELINE ACHIENG	NANDI STATION
79	ROSELINE ATIENO NYAWANDA	NAROK STATION
80	JAMES MUCHINA KARIUKI	
81	JOSEPHINE MULONDU MUSILA	NYAHURURU STATION
82	KEZIAH WANJIKU MAINA	OLDONYO SABUK NATIONAL PARK
83	PATRICK MWONGELA NYAMASYO	PAMU STATION /KIBOKO
84	AHMED HAMUD ABDILLE	RRU ISIOLO
85	ERIC ELIMLIM	
86	JOSIAH MAUNDU MUVEA	RUMA NATIONAL PARK
87	JOSIAH OMABENE OMWEBU	
88	BENARD OMONDI OPON	RUMURUTI STATION
89	RAYMOND KIBET BIWOTT	SAIWA SWAMP NATIONAL PARK
90	JOSEPH MUTUKU KAMOSA	SIBILOI NATIONAL PARK
91	DUNCAN MONDA	SHIMBA HILLS
92	JOEL MEJA SOMARE	SORALO
93	DANIEL LEMOITA KAPOSH	
94	JAMES MUTUA	SANYATI
95	JOSPHAT KABERIA LAIRUMBI	
96	MARK LETOIYA	THE SHELDRIK WILDLIFE TRUST
97	EMMANUEL MUHALIA LUKHUMWA	
98	TITUS PHILIP	
99	CALVINCE BOLO	TRANSMARA STATION
100	PETER OKONGO ONYANGO	
101	DOUGLAS MUSYOKA KITHEKA	TANA DELTA STATION
102	PETER KIRORI NDUNG'U	TSAVO EAST NATIONAL PARK
103	SYMON MUNENE NJERU	
104	DOROTHY AKINYI OWINO	
105	HIRAM KIPLIMO KEINO	
106	KIBET TIMBILIL	
107	JAMES MWASYA MITAU	

108	CLAUS AGER MIREGI	TSAVO WEST NATIONAL PARK
109	JOSEPH KARIUKI WAGURA	
110	GILBERT KIPYEGON OLEEL	
111	HIRAM MAINA	
112	JAMES LTUPUNYWA LEARAMO	KWS - WAJIR STATION
113	DICKSON NDUNE	WATAMU MARINE NATIONAL PARK
114	JUSTUS OSORO OMBABA	WILDLIFE RESEARCH & TRAINING INSTITUTE (WRTI) - NAIVASHA
115	KALOOSYA ANTONY MISAU	
116	ANTHONY MUKUNDA WASIKE	
117	STEPHEN WAHOME WANJOHI	KWS - ADMINISTRATION
118	SAMUEL KIPKULEI CHEPKQNGA	KWS - AIR WING
119	CAROLINE WANGUI KAGUNDA	
120	ESTHER NJERI NJOROGE	ALS LIMITED
121	ROBAI NECHESA MAKUNDA	ANAW
122	STEPHEN OLALE OJWANG'	KWS- CENTRAL WORKSHOP
123	MARGARET KAGWE KIMANI	KWS- COMMUNITY RELATIONS & EDUCATION
124	DALMAS OCHIENG AGER	FLIGHT LINE
125	ESTHER MUTHEU	KWS- HUMAN RESOURCE
126	ALEX MWANGI KARIANJAH	KWS- INFRASTRUCTURE MANAGEMENT
127	HANNAH WANJIKU MUIRURI	KWS-INVESTIGATION
128	ALEX KIDIYA OMBEVA	KASAS
129	JOHNNY MUGWERU	KENYA TOURISM FEDERATION (KTF)
130	THOMAS KAPERRE	KITENGELA HOT GLASSES
131	WYCLIFE OMENYA	KENYA SOCIETY FOR THE PROTECTION & CARE OF ANIMALS (KSCPA)
132	JOYCE PESHU	KENYA WILDLIFE CONSERVANCIES ASSOCIATION (KWCA)
133	SUSAN AKOTH ODIDA	KWS - NAIROBI NATIONAL PARK
134	EMMANUEL KPRUTO KIPTOTICH	
135	STANLEY OPWOLO OKUTOYI	
136	IRENE ASIEPET ONGARIA	KWS - NGONG STATION
137	PETER NJUGUNA NGETHE	NORTH SCAPE
138	MOSES NYAGAH MARIGU	BORNFREE
139	FREDRICK SWAKA	SAFARILINK
140	ROTICH JOSPHAT KIBET	SANYATI
141	KENNEDY OHANGA	SERCOMBE
142	GRACE JEMUTAI	KWS - VET AND CAPTURE / CONSERVATION SCIENCE PROGRAMME
143	SIMON DZOMBO MWAGONGO	KWS - WILDLIFE PROTECTION DIVISION
144	ZACHARY WAHOME	
145	YVONNE WAMBUI GITHIORA	WILDLIFE WORKS

## AGENDA

1. Presentation and Adoption of the Agenda
2. Confirmation of the minutes of the ADM held on 24th February 2024
3. Presentation of Chairperson's Report for year 2024
4. Address by the Sub-County Co-operative Officer
5. Presentation of the Supervisory Committee Report for 2024
6. Presentation and Adoption of the Audited Accounts for the Financial Year ended 31/12/2024
7. Presentation and Adoption of the Revised Budget for 2025 and Proposed Budget for 2026
8. Disposal of Surplus for the Year 2024
9. Appointment of External Auditors for the Year 2025
10. Presentation of Proposed Resolutions
11. Election of 3 Board Members and 1 Supervisory Committee Member

### Opening Prayer and General Introduction:

The meeting was called to order at 8:20am with a word of prayer from Mr. Omar Barisa Wayu of KWS Laikipia Station.

Thereafter, the introduction of delegates, Kewisco Sacco staff, directors and all invited guests was conducted.

### MIN 1/ADM/22/02/2025: Presentation and Adoption of the Agenda

The Hon. Secretary presented the meeting's agenda and was adopted upon being proposed by Omar Barisa of Laikipia Station and seconded by Jotham Ngore of Mt. Elgen National Park.

The meeting observed a minute of silence to honor members who passed away during the period under review.

### MIN 2/ADM/22/02/2025: Confirmation of Minutes of the ADM held on 24th February 2024

The Hon. Secretary presented the minutes of the previous ADM held on 24th February 2024.

The minutes were proposed by Ms. Ubah Muhamed of Hola Station and seconded by Mr Emmanuel Kiprotich of Nairobi National Park as a true record of the deliberations.

### Matters Arising from the Minutes of the Previous ADM held on 24th February 2024:

It was observed that the following names were captured inaccurately in the attendance list:-

- (i) Mr. Melea Wanga, No. 13 under staff members

It was recommended that the names be amended and be reflected correctly. There being no other matters arising, members proceeded to the next agenda.

### MIN 3/ADM/22/02/2025: Chairperson's Report

The Chairperson presented her report of the year ended 31st December 2024 highlighting the under listed key areas:-

#### (i) The Macro-Economic Environment

The Chair noted that macroeconomic indicators displayed mixed performance throughout 2024. Referencing 2024 GDP reports, she observed that Kenya's economic growth expanded by 5.1% compared to a 5.4% growth in 2023 with average inflation rate increasing to 5.3%, which is higher than the growth rate.

She highlighted the negative effects the implementation of the Finance Act 2023 continued to have on the financial sector largely due to the reduction of disposable income for salaried workers, where the Sacco draws

majority of its membership. This greatly affected the Sacco loan performance hence the increased provisions that affected our dividends and interest on deposits payouts (rebates).

The Chair remained positive that 2025 would be a better year with economic growth predicted at 5.3%.

## (ii) Financial performance

The Chair stated that the Sacco's overall deposits grew by 11% in 2024 (12.25% in 2023) from Kshs. 1.327B in 2023 to Kshs. 1.470B in 2024. The asset base grew by 10% in 2024 (12.7% in 2023) from Kshs 1.943B in 2023 to Kshs 2.144B in 2024 while loans grew by 14.15% in 2024 (7.79% in 2023) from Kshs. 1.6768 in 2023 to Kshs. 1.914B in 2024. Share capital grew by 25% in 2024 (6.64% in 2023) from Kshs 90.42 Min 2023 to Kshs. 113.0M in 2024. Revenue grew by 18.0% in 2024 (6.3% in 2023) from Kshs. 250.7M in 2023 to Kshs 296M in 2024.

It was pointed out that income, loan book and share capital grew despite the hard economic times and the Chair consequently appreciated all members who sacrificed to invest in the Sacco and patronize its products.

Below is a table summarizing the financial ratios that evaluate the Sacco's health status in terms of assets and capital as guided by the Sacco Societies Regulatory Authority (SASRA);

	2024	2023	2022	2021	Recommended Sector ratios
Core Capital/total Assets	20.91%	20.5%	23.07%	23.09%	>10%
Core Capital/ Total Deposits	30.5%	30.01%	33.64%	33.67%	>8%
Institutional Capital/ Total assets	15.64%	15.85%	17.02%	17.80%	>8%
Net loans/ Total Assets	85.68%	84.0%	87.84%	80.55%	80%-90% Excellent
Deposits/ Total Assets	68.55%	68.32%	68.58%	68.57%	60-70% Good

Following the 2024 ADM's resolution to increase the minimum share capital for each member from Kshs. 20,000 to Kshs. 30,000, the Chair observed that the Sacco's Core Capital was improving, as evidenced by the growth in Core Capital to Total Assets and Core Capital to Total Deposits ratios.

## (iii) Lamu

The Chair informed delegates that the sale of plots located at Hindi/Magogoni in Lamu County was still ongoing. While emphasizing the good progress made, she asked for increased delegates' support to unlock the investment by encouraging all members to publicize the plots' sale to potential buyers.

## (iv) FOSA Registration

Following the 2024 ADM resolution to offer FOSA services, the Chair informed delegates that management had conducted a feasibility study accompanied by a business plan to ascertain the viability of operating FOSA services, the result of which was positive. She affirmed that an application to offer the services had been submitted to the Authority.

## (v) Sacco Loan Performance

The Chair stated that the Sacco management had put in place measures to ensure that loans are advanced to members who meet the minimum requirements. However, she noted that the Sacco continued to suffer from non-performance of loans resulting from unforeseen circumstances that have affected members' ability to service their loans during the loan tenure. These include introduction of government levies and employer related matters.

To address the non-performance, the management introduced an offer of the Platinum Loan product repayable in 120 months to enable members restructure their loans. Some members took advantage of the offer while others did not. She requested that all members with loan arrears get in touch with the Sacco office to get assistance on various ways of restructuring the underpaid loans.

## Other achievements

The Chair highlighted other achievements as enumerated below:-

### (i) Sacco Office

The Sacco received its office plot title deed registered in the Sacco name. The Chair informed delegates that the change of user process from domestic single dwelling/residential units to commercial use had been initiated, after which development of office block will commence.

### (ii) Membership Growth

The Sacco recruited over six hundred new members, majority of whom were drawn from the newly recruited KWS rangers.

The Chair appreciated KWS Management and all members, particularly KWS LEA delegates who diligently worked to secure the new members.

### (iii) Kitengela IVff uala

The Chair confirmed that the sale of all plots under the scheme had been finalized and transfers made to all beneficiaries.

### (iv) Members' Education

The Sacco conducted various members' education sessions with the last one being in November 2024 touching on the effects of financial wellness on mental health.

Going forward, the Chair affirmed that more virtual members' education sessions, including pre and post ADM meetings, will be held. She implored all members to participate in the virtual education forums to keep up with the Sacco matters and advance their financial wellness.

## Strategic Direction

### (i) Strategic Plan 2024-2028

The Chair noted that the Strategic Plan 2024-2028 was rolled out during the year. She outlined the main pillars as Financial Performance, Membership & Business Development, Internal Processes Risk & Control, Human Resources & Organization Development and Corporate Governance.

The Chair subsequently requested members' support through patronizing of Sacco products, recruitment of new members, partnering with the Sacco in all financial needs, advocacy and improving knowledge on Sacco operations to facilitate realization of the set goals.

### (ii) System Upgrade

The Chair stated that management had initiated an upgrade of the Sacco's core banking system, with roll expected in the first half of the year. She envisaged that the new system would improve efficiency and enhance service delivery.

The report was proposed by Mr. Simon Dzombo of KWS Band -Ngong and seconded by Mr. Alex Karianjahi of KWS Infrastructure Management.

## MIN 4/ADM/22/02/2025: Address by the Sub-County Cooperative Officer

Ms. Florence Akinyi, a representative from the Sub-County Cooperative Office, addressed delegates. She congratulated the Sacco on showing good financial performance during the year. She advised the members to be keen to understand Sacco performance by interacting with the financial accounts for comprehensive verification. She emphasized on the need to pass resolutions with the highest level of consideration, as the effects of the decisions made would be felt in due course.

Moreover, she advised that all requisite policies be put in place as the Sacco initiates FOSA services, with all necessary system protection working. She reiterated the importance of having Sacco data protected and embracing of alternative dispute resolution mechanisms in the event disputes arise among Sacco members.

### Presentation of Awards

The master of ceremony acknowledged members who had excelled in different areas such as share capital mobilization, members' recruitment, deposit mobilization and retention of interest on deposits. The awardees under the different categories and their respective citations were as outlined below:

	CATERGORY	ORGANISATION	NAME
i	Highest Incremental Saver	Affiliates	Mr. George Gachucha
ii	Highest Incremental Saver	KWS (Grade 9-15)	Mr. Abdulkarim Mohamed
iii	Highest Incremental Saver	KWS Management	Mr. Abdi Doti
iv	Highest Shareholder	Overall	Ms. Rebecca Sawe
v	Highest Saver	Staff	Mr. Nelson Ngumo
vi	Highest Saver	Senior Citizen	Mr. Gedion Kikungu Kingoo
vii	Highest Saver	Non-Checkoff	Ms. Catherine Wambui Mwangi
viii	Highest Retainer	Overall	Mr. Tom Muloki
ix	Highest Recruiter	Olentille Conservancy	Mr. Benson Epae Nadio

### MIN 5/ ADM/22/02/2025: Supervisory Report

The Chairperson - Supervisory Committee, Madam Florence Makau presented the supervisory report for the Year 2024. Below were key highlights from the report:-

#### (i) Implementation Status of 2024 ADM Resolutions

All resolutions were implemented. However, a potential challenge was observed in fully implementing qualifications for delegates and board members come 2025 since only about 4% of the Sacco membership had share capital of Kshs. 50,000 each and above and only 20% had deposits of at least Kshs. 500,000.

#### (ii) Financial Performance

The financial performance for year 2024 was impressive in both the revenues and the expenditures. The Sacco recorded an improved Interest Income of Kshs.268 million, an increase of Ksh.24 million (9.8%) compared to Kshs. 244 million in 2023, while Other Income increased by 346% generating Kshs. 27.4 million compared to Kshs. 6.1 million in 2023. Despite the challenges experienced during the year, it was commendable that the total income generated was Kshs.296 million, an improvement of Ksh.46 million (18.4%) compared to Kshs. 250million in 2023). This surpassed the set budget income of Kshs. 278 million. This indicated that income generating strategies were applied and the Board and management were applauded for the improved performance.

Total Expenses increased by 25.28% from the year 2023. Of concern was the financial expenses that increased by 92.22% due to Provision for Bad debts. Administration expenses dropped by 12.5%, while Income tax expenses increased by 226% due to tax provision for the year. It was noted that the Sacco was in a healthy liquidity position having closed the financial year with Cash and Cash Equivalents amounting Kshs. 104 million.

Member Deposits grew by Ksh.142 million (10.7%) from Ksh.1.32 Billion in 2023, to Ksh.1.47 Billion in 2024. The Sacco asset base increased by 10.37% from Ksh.1.94 billion in 2023 to Ksh.2.14 billion in 2024, remarkably crossing the two billion mark.

**(iii) Loans Performance Report**

The Sacco recorded a total loan improvement of Ksh.23.9 million (9.7%) and a total Interest Income of Kshs. 268 million in 2024 compared to Kshs. 244million in 2023.

The committee advised on the need to put in place measures to maintain PAR below 5%.

**(iv) Sinking funds**

The committee observed that over the last four years, the Sacco had been spending more than it had received. Year 2022 had the highest deficit figure at 57.6%. The Board and Management were advised to develop a mechanism that allows for a favourable balance on the Sinking Fund account.

**(v) Karen Sacco Land and Office**

The Sacco had acquired the title deed, which was a great milestone.

The board was advised to move with speed to develop the plot and ensure that the Sacco property is properly secured and fenced off as well as initiate development.

**(vi) Lamu Parcel of Land**

The Board and Management had secured the land's title deed and assumed possession of the land from the squatter. The property had been subdivided with 55 individual titles that were ready for sale, with adverts sent out to prospective buyers over the year. The Board and Management were encouraged to intensify their marketing initiatives.

**(vii) Customer Experience**

Management were requested relook at the way to enhance customer experience by ensuring the phone calls are fully attended and members are given timely information. The report was proposed by Ms. Jackline Mwandei of Kericho Station and seconded by Mr. Stephen Ojwang of KWS Central Workshop.

**Matters Arising**

A delegate wished to know whether the Sacco was exposed with regard to the KUSCCO . The Sacco treasurer confirmed that the Sacco's exposure amounting to ksh. 24,563.00. was dispensed in form of share capital. Through the regulator advice the amount was written off in the 2024 financial accounts.

A delegate wanted to know why it had taken too long to develop the Sacco plot. The management explained that it has initiated the process of change of use from residential use to commercial use since the Karen plots is residential. Development will commence after all the regulatory approvals are received.

**MIN 6/ADM/22/02/2025: Presentation and Adoption of Audited Accounts for Year 2024**

The Sacco's External Auditor CPA Smith of M /s Henry Smith and Wilson, Certified Public Accountants (K), took delegates through the Audited accounts. Since the accounts had been shared beforehand, he focused only on the statement of comprehensive income, statement of financial position, Cash flow statement & accompanying notes and the opinion.

**Adoption of the Report on Audited Accounts:**

The report was proposed by CPA. Mwangiri Ngoro of Moyale Station and seconded by CPA. Regina Muthinja of Lake Nakuru National Park.

**Matters Arising**

- i. The delegates sought to understand the meaning of cash and cash equivalents. They were informed these were amounts the Sacco held in cash or in accounts or assets that could be converted into cash within ninety days.

- ii. The delegates noted that there was a huge difference in amounts held in cash and cash equivalents in year 2023 and 2024. The treasurer stated that the Platinum Loan (120 Months) offer had been highly patronized hence much money was disbursed as new loans, resulting in low cash holdings as at 31.12.2024.
- iii. Additional inputs were on the way forward on loan provisioning due to non-performing loans. It was confirmed that recovery would be done from rebates as well as management reaching out to members for advice on restructuring of loans where possible.

### **MIN 7/ ADM/22/02/2025: Presentation and Adoption of the Revised Budget 2025 and the Proposed Budget 2026**

The above budgets were presented by the treasurer and proposed by Mr. Bernard Opon of Rumuruti Station and seconded by Mr. Stanley Okutoyi of KWS Headquarters.

#### **Matters Arising from the Revised Budget**

- i) Members request that the budget printouts be enhanced for legibility.
- ii) Management was asked to assess the viability of buying a cash safe presently or awaiting relocation to the proposed Sacco office. The Sacco treasurer confirmed that the cash safe was a requirement for establishment of FOSA services.

### **MIN 8/ADM/22/02/2025: Disposal of Surplus for the Year 2024**

Delegates were informed of the proposal to dispose surplus amounting to Kshs. 135,290,217.00 translating to 9.7% as interest on deposits and Kshs. 19,210,125 translating to 17% as dividends on share capital as earlier stated during the approval of the financial accounts.

The disposal of interest on deposits was proposed by Mr. Josiah Omwebu of Ruma National Park and seconded by Ms. Josephine Musila of Nyahururu Station.

The disposal of dividends on share capital was proposed by Ms. Getrude Makworo Kerubo of Mt Longonot National Park and seconded by Mr. Moses Nyaga of Born free.

### **MIN 9 ADM/22/02/2025: Appointment of External Auditors for Year 2025**

Delegates were informed that the current external auditor, M/s Henry Smith and Wilson, Certified Public Accountants (K) had served for one year and was willing to continue to serve as the Sacco's external auditor.

The appointment was proposed by Mr. Masoud Kulapha of Arabuko Forest Reserve and seconded by Ms. Jane Mwombe of Kisumu Station.

### **MIN 10/ADM/22/02/2025: Presentation of the Proposed Resolutions**

The Hon. Secretary, CPA. Karagathu, presented the proposed resolutions for the Year 2025 as outlined below:

#### **i) Distribution of the Financial Year 2024 Surplus:**

To distribute surplus of Kshs. 135,290,217/= (9.7%) as interest on deposits and Kshs. 19,210,125/= (17%) as dividend on share capital.

This had earlier been proposed and seconded by Mr. Josiah Omwebu of Ruma National Park and Ms. Josephine Musila of Nyahururu Station for interest on deposits and Getrude Makworo Kerubo of Mt Longonot National Park and Moses Nyaga of Born Free for dividend on share capital respectively.

#### **ii) Capitalization of Dividends:**

To capitalize 50% of dividends on share capital for members who had not attained the minimum share capital of Kshs. 30,000/=

This was not approved since the members have until February 2026 to attain the minimum share capital requirement. The non-capitalization was proposed by Ms. Ubah Muhamed of Hola Station and seconded by Ms. Jane Mwombe of Kisumu Station.

**iii) Mandatory retention**

To retain from interest on deposits amount equivalent to deficit of deposits not contributed by A member in the year 2024.

This was proposed by Mr. Joseph Mutuku of Sibiloi National Park and seconded by Mr. Richard Apuru of Garissa Station.

**iv) Borrowing Powers:**

To retain the Sacco borrowing powers to a maximum of Kshs. 100 Million.

This was proposed by Mr. Kirui Kiprotich of Aberdares National Park and seconded by Ms. Judith Okubasu of Arichem Chemicals.

Delegates sought to know why the Sacco needed borrowing powers. The treasurer informed members that the borrowing powers were required in case the Sacco needed access to affordable credit for loaning or development purposes. He further emphasized that legal checks were in place to ensure credit is accessed only on a need basis.

**v) Sacco Office:**

To approve the budget to develop the Sacco office at Kshs. 50 Million.

This was proposed by Mr. Daniel Muli of Masaai Mara Wildlife Conservation Association and seconded by Mr. Paul Aramaina of Meru National Park.

Delegates sought to know whether the Ksh. SOM requested was in addition to the Ksh. 80M approved by the 2024 ADM. The management explained that they had spent a total of Ksh. 42M on the plot acquisition and that the Ksh. SOM requested was exclusively for the office construction.

**vi) External Auditors:**

Re-appoint M/s Henry Smith & Wilson (CPA-K) as the Sacco External Auditor for Year 2025.

This had earlier been proposed by Mr. Kulapha Masoud of Arabuko Forest Reserve and seconded by Ms. Jane Mwombe of Kisumu Station.

**vii) Payment of Honoraria:**

To pay the Board Honoraria at the rate of 4.55% translating to Kshs. 2,484,000.00 of surplus before tax compared to 4.7% translating to 2,160,000 paid in 2023.

This was proposed by Ms. Margaret Kagwe Kimani of KWS Headquarters and seconded by Mr. Justus Osoro of WRTI.

**viii) Indemnity of the Board of Directors & Supervisory Committee Members:**

To retain the current indemnity of the Board of Directors, Supervisory Committee members and C.E.O at Kshs. 1,000,000.

This was proposed by Mr. Joseph Kariuki of Taveta Station and seconded by Ms. Sabdio Isacko of Marsabit National Park.

**ix) Qualification as Delegate and Board Member:**

To reduce the qualifications for being a delegate and member of the Board or Supervisory committee as follows;

#	Share Capital (Kshs)		Share Deposits (Kshs.)	
	From	To	From	To
Delegate	50,000	35,000	500,000	350,000
Board or Supervisory Committee member	100,000	70,000	1,000,000	750,000

The proposal was rejected.

The current minimum qualifications were upheld. This was proposed by Ms. Susan Wangui of Mombasa Marine Park and seconded by Mr. Fred Oyoo of Lake Elementaita Wildlife Sanctuary.

### **MIN 11/ ADM/22/02/2025: Elections of Three (3) Board Members and One (1) Supervisory Committee Member**

The election of three (3) Board Members and one (1) Supervisory Committee member was presided over by the Sub-County Officer. Delegates were informed that the Election Committee received four

(4) applications and upon vetting, all applicants met the set criteria and were nominated to vie for the positions and issued with nomination certificates.

The following were the short-listed candidates indicating their deployments and the position they were vying for:-

#	Name	Area of Representation	Position
1.	Mr. Erick Joel Oteke	KWS - Human Capital	Management Board
2.	Ms. Maureen Andeso Elegwa	KWS -Director General's Office (Intelligence)	Management Board
3.	Ms. Rebecca Sawe	KWS- Finance & Accounts	Management Board
4.	Mr. Alex Mathenge Matimu	KWS - Planning, Partnership and Enterprises	Supervisory Committee

It was confirmed that the number of shortlisted candidates was equal to the number of declared vacancies. Therefore, it was unanimously agreed that instead of holding an election, each candidate have a proposer and a seconder.

The table below outlines the proposers and seconders for each candidate:-

#	Name	Position	Proposer	Secunder
1.	Mr. Erick Joel Oteke	Management Board	Simon Dzombo - Wildlife Protection	Salome Kangethe - Individual
2.	Ms. Maureen Andeso Elegwa	Management Board	Douglas Kamau - KWS LEA Manyani	Joyce Malipe - KWS LEA Manyani
3.	Ms. Rebecca Sawe	Management Board	Anne Muiruri - KWS HQ	Fridah Wanyonyi - Mt. Kenya N. Park
4.	Mr. Alex Mathenge Matimu	Supervisory Committee	James Kariuki - (Narok Station - Mau)	Mary Wagura - Mt. Kenya N. Park

### **MIN 12/ ADM/22/02/2025: Vote of Thanks and Closing Prayer**


Ms. Caroline Wangui of KWS Airwing did vote of thanks. She thanked the delegates present for availing themselves for the ADM, the management and staff of KEWISCO Sacco for the continued support and service to members and for organizing such a wonderful event.

There being no other business, the meeting ended at 3:30 pm. with a prayer from Ms. Caroline Wangui of KWS Airwing

Minutes Confirmed by :-


(For circulation)

Signature:  Date: 29/01/2026  
(Honorary Secretary: CPA Watson Karagathu)

Signature:  Date: 29/01/2026  
(Chairperson: CPA. Rebecca Sawe)

Confirmed in the next ADM by:-

Signature:  Date: 29/01/2026  
(Honorary Secretary: CPA Watson Karagathu)

Signature:  Date: 29/01/2026  
(Chairperson: CPA. Rebecca Sawe)

# CHAIRPERSON'S REPORT

## DURING THE 35TH ANNUAL GENERAL MEETING

### HELD ON SATURDAY, 21ST FEBRUARY 2026 AT THE SACCO PLOT IN KAREN



The Lang'ata Sub-County Co-operative Officer, Mr. Hilary Musina, Delegates, Board of Directors, Supervisory Committee, all invited Guests, Ladies and Gentlemen, Good Morning!

On behalf of the Board of Directors, I am pleased to present the annual report for the yearended 31<sup>st</sup>December 2025. This year has been one of both challenges and growth, and we remain committed to safeguarding your savings, improving service delivery, and ensuring sustainable returns for all our members.

#### The Macro-Economic Environment

The GDP growth in 2025 was at an average rate of 4.9%. This was lower than 5.1% in 2024 and 5.4% in 2023. The lower growth rate was due to high inflation and increase in government levies that led to high cost of doing business, and reduction in households' disposable

income and purchasing power. This is reflected in the business environment where consumers have cut back on discretionary spending and are unable to meet their financial obligations. However, we remain positive that the future will be brighter

#### Financial Performance

The Sacco continues to record positive results with revenue and loans to members reaching Kshs.304 Million and Kshs.2 Billion mark respectively by the end of 2025.

Member deposits grew by 11% in 2025 (11% in 2024), from **Kshs. 1.470B** to **Kshs. 1.635B**. The asset base grew by 14% in 2025 (10% in 2024) from **Kshs. 2.144B** to **Kshs. 2.439B** in 2025, while loans grew by 11% in 2025 (14.15% in 2024) from **Kshs. 1.837B** to **Kshs. 2.034B**. Share capital grew by 40% in 2025 (25% in 2024), from **Kshs. 113.0M** to **Kshs. 158.187M**. Revenue grew by 8.0 % in 2025 (18% in 2024), from **Kshs. 296M** to **Kshs. 320.5M** in 2025.

This performance reflects commendable growth despite the tough economic times being experienced in the country and the world at large. We appreciate our members' support and patronage of our Sacco products and services.

The Sacco remains compliant with most of regulatory authority requirements in terms of capital adequacy and operational efficiency as shown in the table below that summarizes the financial ratios used to evaluate Sacco's health with regard to assets and capital adequacy as guided by the Authority.

	2025	2024	2023	2022	Recommended Sector ratios
Core Capital/ Total Assets	21.78%	20.91%	20.5%	23.07%	>10%
Core Capital / Total Deposits	32.5%	30.5%	30.01%	33.64%	>8%
Institutional Capital /Total assets	17.0%	15.64%	15.85%	17.02%	>8%
Net loans / Total Assets	83.4%	85.68%	84.0%	87.84%	80%-90% Excellent
Deposits / Total Assets	67.0%	68.55%	68.32%	68.58%	60%-70% Good

Additional from the table above, the core capital to total assets ratio improved with 2% due to increase in share capital. The share capital grew at a higher rate than the average Sacco growth. The growth resulted from increased membership, the share capital drive initiative, as well as an increase in the individual member's minimum share capital requirement. There is need for a concerted effort by all membership to grow their deposits to match the growth in loans.

### **Sacco Loan Performance**

The Sacco loan performance remains a challenge, with the rate of non-performing loans (PAR) being higher than the recommended industry standard rate set by the regulator. The loans' non-performance is as a result of unforeseen circumstances that affect our members' ability to service their loans during the loan tenure, despite the Sacco management having appraised the loans as per the loan policy and ensuring that members meet the minimum loaning requirements.

To address this, management has improved the system to include sending of messages (SMS and E-mails) to members with non-performing loans, advising them to regularize their accounts. The response has been positive, though being at a PAR of 6.7%, we are yet to reach the desired PAR rate of less than five percent (5%). We encourage members to engage the office for advice on possible ways of regularizing their loan accounts. We appreciate the members who did take advantage of the Platinum Loan offer repayable in 120 months which enabled members to restructure their non-performing loans.

### **FOSA Registration**

In the 2024 ADM, management was granted authority to seek registration of FOSA services. The registration process with the regulator (SASRA) was initiated and a letter of intent was granted in April 2025. The Sacco was directed to have the requisite physical infrastructure in place in case we had complied with all the other regulatory requirements. The physical infrastructure included a banking hall and a strongroom.

The Board engaged an architect and a quantity surveyor to assist with coming up with the requirements. The architect offered advice and drawings on how the Sacco could reorganize the current space while the Quantity Surveyor advised on the costs involved. The report from the above two experts indicated the renovation cost will be around Kshs. 4 Million. This project cost was deemed to be too high by the board in view of the current plans to construct a Sacco office and relocate in the next two years. The board opted to fast-track the Sacco's own office construction and rollout the FOSA services in that new office.

### **Lamu Plots**

The Lamu plots located at Hindi/Magogoni in Lamu County are still on sale. Successful sale of the plots will result in improved liquidity of the Sacco. The proceeds will go a long way in assisting with the office construction. We urge all our members to patronize the project as well as publicize the plots to their families and friends.

### **Payment of Interest on Deposits to Platinum Loan Holders**

One of the features of platinum loan is 100% retention of interest on deposits during the tenure of the loan. This meant that members who patronized platinum loan could not enjoy interest on deposits in cash form but have the amount earned retained to deposits account. Members have from time to time requested management to review this loan specification. In the spirit of being member responsive, management reviewed this feature and from year 2025, members who have patronized this product will enjoy a 30% pay-out of interests on deposit.

### **Delegates Elections**

During the 2024 ADM, the directors' and delegates' qualifications were enhanced to Kshs. 50,000 share capital and Kshs. 500,000 deposits for delegates and Kshs. 100,000 share capital & Kshs. 1,000,000 deposits for directors. However, from the results of delegates election held in August 2025, forty-nine (49%) of members who showed interest and endorsed by their members to be delegates had not met the requirements of share-capital and deposits.

Since this would have resulted to under-representation of 49% of the Sacco membership, the board called for a Special Delegates Meeting (SDM) on 18<sup>th</sup> October 2025 to discuss the delegates election results. During the meeting, the qualification for both delegates and board members were reviewed to **Kshs. 30,000** share capital and **Kshs. 300,000** deposits for delegates and **Kshs. 70,000** share capital and **Kshs. 750,000** deposits for directors.

We are pleased to report that we were able to get delegates after their view of the qualifications. We appreciate you for this thoughtful decision that enabled us secure adequate representation for all members.

We look forward to continuous review of our governance structure and qualification. We are optimistic that the board and delegate qualification requirements shall be continuously reviewed in line with the Sacco's growth.

## Achievements

### System Upgrade

In April 2025, the Sacco upgraded its Core Banking System from Microsoft Navision 2017 to Microsoft Dynamics 365 Business Central. Members are now able to interact with the Sacco services through the web portal and the mobile app. Services available via the two applications include member statements, guarantors' information, loan application via the member portal and funding of share capital, deposits and loan repayment directly through the Mobile app, '**Kewisco Pap**' operating jointly with M-Pesa. The services are available 24/7 thus greatly improving operational efficiency.

Management undertakes to continue improving the two applications to ensure that they are more user friendly and enhance service delivery. We urge our members to take advantage of these new developments as they will improve access to Sacco services as well as enhance their experience.

### Sacco Office

Management has made remarkable strides towards achieving our goal of having our own office here in Karen. During the year, we were able to secure the change-of-user approval from the Nairobi County Government. This means that we have authority to construct a commercial building in our land. Additionally, we have engaged a project manager who is a structural engineer who will be overseeing the construction process of the building including guiding us in procuring all the service providers required.

We are now in the process of engaging qualified Architects, Quantity Surveyors and Structural Engineers. We are confident that we will have our home soon.

### Membership Growth

The Sacco continues to experience growth. During the year we recruited over three hundred members, majority of whom were the newly commissioned KWS Officers. We encourage our members to support the new members in the field and continue recruiting others in their areas of operation. We also appreciate the KWS Management and all members, particularly the KWSLEA delegates and instructors who worked diligently to secure the new members into the Sacco. Let us all work towards retention of the new members.

### Members' Education

During the year, management conducted both physical and virtual members' education. The results of the education forums were positive as evidenced by the notable improvement in members' understanding of Sacco operations and products.

We request all our members to participate in all our education forums to keep up with the Sacco matters as well as their financial wellness.

## Strategic Direction

### Strategic Plan 2024-2028

We have managed to achieve an average of 70% in all the five main strategic pillars of 2024-2028 Strategic plan. The pillars are Financial Performance, Membership and Business Development, Internal Processes, Risk & Control, Human Resources & Organization Development and Corporate Governance. We look forward to achieving more in the coming years and we are confident that with our members' support we will reach greater heights.

Going forward, Sacco management and board will focus on creating value to its shareholders by growing business and revenues, maintaining a health Portfolio At Risk ( PAR) within the regulatory threshold, undertake midterm review of the Strategic plan, build capacity to Sacco staff & entire membership and deepen the use of ICT to bring services closer to its members.

### Acknowledgement

I wish to acknowledge all our partners who supported our Sacco in various ways. Our regulator, SASRA, for keeping us on toes, guiding us and ensuring the Sector remain stable; the Ministry of Co-operatives and Micro, Small and Medium Enterprises (MSME) Development office for supporting us and for creating a conducive environment for SACCOs in Kenya to thrive, as well as making it possible for co-operatives to achieve their goals and serve members effectively.

Our Supervisory Committee, for your dedication in your oversight role. You have continued to provide valuable insights that continue to add value to the Sacco as a whole.

To our diligent staff, we appreciate your effort and contribution to the success of our Sacco. Your commitment, dedication, professionalism and hard work make it possible to deliver services to all our members and we celebrate your good performance.

To our delegates and all our members at large, we appreciate your continued trust and support. We look forward to achieving greater milestones together.

Finally, I acknowledge our Board of Directors for burning the midnight oil to offer strategic guidance that has made it possible to achieve the 2025 performance. Your commitment, prudent governance and sound decision making continues to reinforce our foundation and prepare KEWISCO to meet future challenges with confidence. I am grateful for your leadership and the direction you provide, allowing the SACCO to stay focused on delivering value to our members.

### Conclusion

Our Sacco's journey continues to reflect resilience, growth and commitment to our members' welfare. Your participation today is invaluable and will help shape the decisions that guide our SACCO. We look forward to constructive and engaging discussions today as we grow together.

God bless you all.

Long live Kewisco!!!!!!

Thank you.



CPA. Rebecca Sawe

CHAIRPERSON

# KEWISCO SUPERVISORY COMMITTEE REPORT TO THE ANNUAL DELEGATES MEETING HELD ON 21ST FEBRUARY 2026 AT THE SACCO PLOT IN KAREN

Throughout the year, The Supervisory Committee has carried out its oversight role, ensuring that members' funds are protected and that operations remain compliant with both internal policies and regulatory requirements. The Committee reviewed many aspects of the SACCO's operations during the year, and we are pleased to present to you the following report, reflecting on some of the areas of operation. This report covers the following areas:-

1. Implementation Status of the ADM Resolutions 2025
2. Financial Performance Report
3. Loans Performance Report 2025
4. System Integration
5. FOSA
6. Customer Experience Improvement
7. Mobile Banking App.

## 1. IMPLEMENTATION STATUS OF THE ADM RESOLUTIONS 2025

Following the Annual Delegates Meeting held on 22nd February 2025 at the Sacco plot in Karen, the delegates present passed the following resolutions, and the Supervisory Committee took time to verify the implementation status.

### (i) Distribute Surplus

Distribute Surplus of **Kshs.135,290,217.00** (9.7%) as interest on deposits and Kshs.19,210,125 (17%) as dividends on share capital.

#### **Observation**

This has since been paid out accordingly.

### (ii) Mandatory retention

Retain from interest on deposits amount equivalent to deficit of deposits not contributed in the year.

#### **Observation**

This resolution was implemented accordingly.

### (iii) Borrowing Powers

Retained the Sacco borrowing powers to a maximum of Kshs.100million.

#### **Observation**

No funds borrowed in the year 2025

### (iv) Sacco Office

Approved budget to develop the Sacco office space at Kshs 50 million.

#### **Observation**

Actual office construction and developments not yet started. A Project Manager has been procured and is in place. Currently there is ongoing Evaluation of Engineer, Architect and Quantity surveyor who are essential for ensuring the success of the Sacco office construction project. These professionals play critical roles in the project lifecycle, from design to execution. Their evaluations help identify areas for improvement, enhance

project outcomes, and ensure compliance with industry standards.

**(v) Re-appointment of External Auditors for the Year 2025**

Re-appointed M/s Henry Smith and Wilson, Certified Public Accountants (K) as the Sacco External Auditor for Financial Year 2025.

**Observation**

Auditors have been retained for 2025

**(vi) Honoraria**

Approved to pay Board Honoraria at the rate of 4.55% translating to Ksh. 2,484,000.00 of surplus before Tax.

**Observation**

The payment of honoraria was effected accordingly.

**(vii) Indemnity of member of Board of Directors and Supervisory Committee Members**

Retained the current indemnity of members of the Board of Directors, Supervisory Committee members and C.E.O at Kshs.1,000,000.

**Observation**

Records verified by the SC revealed that as required by law, all board members and the CEO have filled in the indemnity forms, wealth declaration as well as the fit and proper forms and submitted to management for onward submission to the relevant authority.

**(viii) Delegates Qualification**

Retained qualification of a delegate to a minimum deposit of Ksh.500,000 and a minimum deposit of Ksh.1,000,000 to become a member of the board / supervisory committee member plus a minimum share capital of Kshs.50,000 for a delegate and a minimum of Kshs.100,000 for a director /supervisory committee.

**Observation**

In August 2025, the Board and Management sent out election notices to all organizations and stations for election of Delegates. By 7th October 2025, 51% of the total optimal number of elected delegates were eligible based on the minimum qualification of Ksh.500,000.00 for deposits and Ksh.50,000.00 for share capital. 49% did not meet all their requirements. Supervisory Committee observed that the majority of disqualifications were directly linked to financial resolution compliance (shares and deposits). This number was too low to represent the official delegate body that governs and makes decisions on behalf of members. This being an extra ordinary matter, a decision needed to be made before the next ADM, and therefore a Special Delegates meeting was called and held on the 18th October 2025.

A total number of 107 delegates attended the SDM, forming quorum of at least 50%+1 of all elected delegates to be present in order to transact official business, as per the Kewisco Sacco Bye Laws. The Cooperative Societies Act (Cap. 490), and its by laws empower each Sacco to set minimum share holding and deposit requirements for members who wish to qualify as delegates.

**Below was the agreed Resolution Revision:-**

**“Revised”** qualification of a delegate a minimum deposit of Ksh.300,000 and a minimum deposit of Ksh. 750,000 to become a member of the board / supervisory committee member plus a minimum share capital of Kshs. 30,000 for a delegate and a minimum of Kshs.70,000 for a Director/ supervisory committee”.

**Recommendations**

- There is need to strengthen communication to members regarding minimum shares and deposits requirement well ahead of elections, including sharing all other eligibility requirements.
- Provide periodic reminders to help members track compliance ahead of the elections and the ADM.

- Consider establishing a grace period or support mechanism for members close to meeting thresholds
- Continue maintaining strict adherence to by laws to uphold fairness and integrity in the election process
- Delegates should lead by example and not limit themselves to the set minimum share capital of Ksh.30,000
- For members who have been with the Sacco for a good number of years, the Board and Management are encouraged to consider a deduction of a fraction of member loans for those that have not attained the minimum share capital threshold. In other words, if a member hasn't contributed the required minimum share capital, part of their loan proceeds should be deducted to cover the shortfall.

The Supervisory Committee therefore confirms that the SDM was conducted in accordance with established rules and procedures of Kewisco Sacco and the Cooperative Societies Act.

#### **Management response.**

- The management has rolled out mobile app where members can access details of their savings
- We will initiate periodic messages to members with amounts of their savings
- In the ADM resolution a grace period of two years was given. However, consideration may be proposed in the future for a longer grace period

## **2. FINANCIAL PERFORMANCE**

The Supervisory committee took time to analyse the Statement of Financial Position as at 31st December 2025.

#### **Observations**

The Sacco asset base grew by Ksh. 295 Million (13.7%), an increase from Ksh. 2.144 Billion in 2024 to Ksh. 2.439 Billion in 2025.

The Sacco recorded an improved Net Interest Income of Kshs.149.8million, an increase of Ksh.16.5 million (12.4%) compared to Kshs. 133.3 million in 2024. While Other Income declined by 41.7% generating Ksh16 million in 2025 compared to Kshs. 27.4 millions of last financial year 2024. Majority of interest income was generated from the Development Loan Reloaded 2.

Total Income generated was Kshs. 320.5 million, an improved of Ksh. 24.5 million (8.3%) compared to the performance of last financial year (2024) period at Ksh. 296 million. It is also noted that the Sacco was able to surpass its set income target of Kshs. 310.67 million. Well done on surpassing your income budget target, it is a true mark of smart planning and great teamwork.

In the year under review, the Sacco recorded expenditure totalling Ksh. 239.4 million, this was a decrease of Ksh.1.9 million (0.8%) compared to the actual performance of the same period last financial year of Kshs. 241.3 million.

It was noted that the Sacco was in a healthy liquidity position having closed the financial year with Cash and Cash Equivalent amounting Ksh.215million, an improvement of 107% compared to last financial year at Ksh.104 million.

Share capital grew to Ksh.158 million, an increase of Ksh.45.2Million (40%) from Ksh.113 million in 2024. This was necessitated by the Share capital drive carried out in the year.

Reserves grew to Ksh. 434m in 2025, from Ksh. 372 Million in 2024, an increase of Ksh. 62 million (16.7%) Member Deposits grew to Ksh. 1.635 Billion in 2025, from Ksh.1.47 Billion in 2024, an increase of Ksh. 164 million (11.2%). On Bank reconciliation, it was observed that management had carried out up to date bank reconciliations and the reports were fully verified and approved.

Generally, despite the hard times, the Sacco has maintained its role in mobilizing savings and providing credit, demonstrating its ability to adapt and serve its members effectively, while maintaining growth.

#### **Recommendation**

There is need to enhance marketing and selling of the loan products to increase interest income and conse-

quently declare improved return to members.

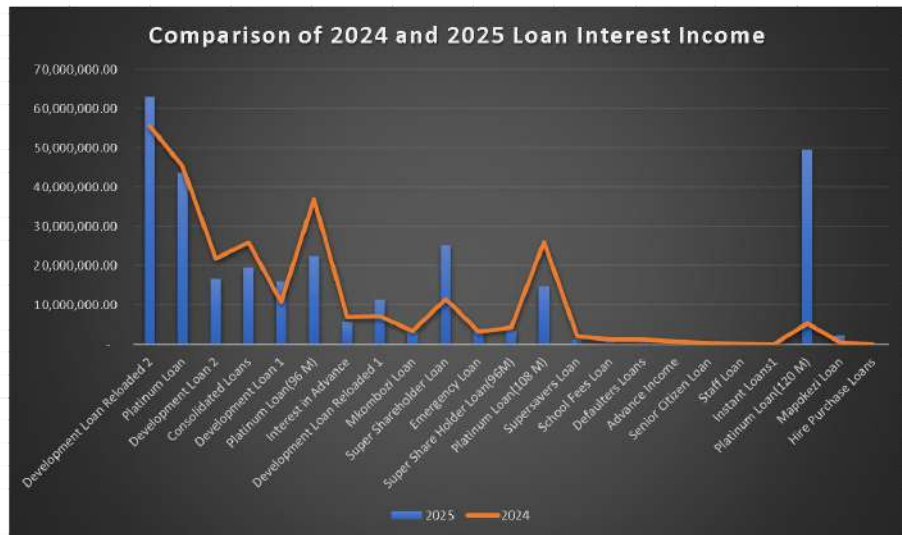
**Management response.**

- Management has been reaching out to members with no running loans especially during members education with the intention of requesting them to patronize our loan products
- Management is in constant engagement with members whose fiscal space has been constrained by statutory deductions to restructure their loans to enable them access more credit.

**3. LOANS PERFORMANCE REPORT 2025**

The Supervisory Committee took time to evaluate the Sacco loans performance in the year 2025 as per the table below:-

INTEREST ON LOANS - 2025		
LOANS	2025	2024
Development Loan Reloaded 2	63,095,165.07	55,632,641.33
Platinum Loan	43,653,978.63	45,200,828.97
Development Loan 2	16,521,289.42	21,725,344.19
Consolidated Loans	19,475,347.66	25,872,358.45
Development Loan 1	15,952,100.24	10,676,765.81
Platinum Loan(96 M)	22,479,011.27	36,891,972.81
Interest in Advance	5,649,507.30	6,931,123.76
Development Loan Reloaded 1	11,459,374.56	7,092,186.58
Mkombozi Loan	3,126,763.32	3,232,181.24
Super Shareholder Loan	25,262,257.61	11,438,800.88
Emergency Loan	4,012,388.03	3,089,576.89
Super Share Holder Loan(96M)	3,305,608.07	4,193,989.08
Platinum Loan(108 M)	14,699,383.27	26,056,074.10
Supersavers Loan	1,139,622.94	1,829,168.11
School Fees Loan	988,263.07	1,179,327.77
Defaulters Loans	690,526.74	1,135,342.77
Advance Income	906,915.94	510,032.44
Senior Citizen Loan	334,438.52	222,836.92
Staff Loan	74,571.86	79,064.34
Instant Loans1	-	1,208.25
Platinum Loan(120 M)	49,478,519.00	5,221,854.28
Mapokezi Loan	2,199,595.83	341,754.00
Hire Purchase Loans	12,651.74	-
	<b>304,517,280.09</b>	<b>268,554,432.97</b>



**Observation**

- The Sacco recorded a total interest from loans improvement of Ksh.35.9million (13.2%), that was as a result of the top 6 wellperforming loan products namely Development loan Reloaded 2, Development loan 1, Development loan Reloaded 1, SuperShareholder loan, Platinum loan (120 M) and Mapokezi. The rest of the loan products performed either equal to or slightly below 2024 performance.
- During the year, members increased utilization of Development Loan Reloaded 2, making it the highest interest earner.

**Recommendations**

The SC recommends the Sacco to undertake a market survey to ascertain the reasons behind the under-performance of these loan products. Also identify the current industrial trends and restructure loan products accordingly.

**Management response**

This is well noted and the Sacco intends to look into areas identified in terms of the underperforming products.

Management has restructured some loan products to respond to the prevailing industrial trends and liquidity dynamics.

#### 4. SYSTEM INTEGRATION

In 2022, KEWISCO Sacco issued a Request for Expression of Interest for the supply, configuration, testing, training, commissioning, and maintenance of an Electronic Document Management System (EDMS). This was fully implemented and documents have been transferred to the EDMS. This has completely digitized and streamlined document management processes, enhancing efficiency and reducing reliance on physical paperwork.

The integration of MS Navision Business Central and EDMS is now complete. The Sacco has built and deployed a secure mobile banking app for SACCO members integrated with MS Navision and EDMS for seamless transactions automated transaction posting using Continuous Integration and Continuous Delivery / Deployment (CI/CD) and cloud deployments. This has enabled seamless transactions and real-time access to financial information.

The board has fully embraced technology. Loan and payments approval are done online and are instantaneous. It is also possible to track the approval trails.

The board and the management are commended for this great achievement.

##### **Management response**

This is well appreciated. Management will endeavor to automate all Sacco processes for improved service delivery to members.

#### 5. FOSA

Establishment of FOSA operations was approved by the ADM held in the year 2024. The Board of Directors nominated a committee to oversee the establishment of the same, and there has been a lot of progress. A letter of Intent was issued to Kewisco Sacco by SASRA as part of the licensing process. This indicates that the SACCO has satisfied initial requirements such as minimum core capital, governance structures, and fit-and-proper tests for directors and management. There are other additional obligations before being granted a full license and for those, most of them require structures and onsite inspection. With the Sacco planning to start construction works on own plot soon, most of these requirements have been put on hold until such a time when the new Sacco office is ready for inspection by SASRA. The FOSA module is ready among other requirements in readiness for the system activation.

For the Karen Sacco office construction, a project manager has already been procured to ensure project compliance at all levels, including making sure that the project is safe, functional, cost effective and built to the required quality standards.

Evidently, a lot of effort has been put into this project, it has been a journey, and the SC wish to extend our heartfelt gratitude for the tremendous effort, commitment, and vision the Board and Management have demonstrated in planning for the establishment of FOSA.

The dedication of the board of directors to ensuring that every detail is carefully thought through and reflects their unwavering commitment to the growth and sustainability of our SACCO.

We therefore urge the Board and Management to fast-track the office construction project, as timely completion will not only support the Sacco deliver its Strategic plans but also help position the Sacco for growth and competitive advantage.

##### **Management response**

Management appreciates your comments and we are doing everything possible to have the office in place so as to resume the process of FOSA operations.

## 6. CUSTOMER EXPERIENCE IMPROVEMENT

In efforts to improve customer experience, the Sacco recruited three new employees, an Assistant Loans Officer, Customer Care Assistant and an Accounts Assistant. The Supervisory Committee evaluated the impact of recruiting the three roles on customer service delivery.

### Key Observations:

- Loan processing time has significantly reduced due to improved staff capacity.
- Members receive faster responses to loan inquiries and applications.
- Follow-up on loan repayments and member support has improved.
- Staff work load distribution has enhanced efficiency and reduced delays.

### Committee's Assessment:

The recruitment of the three additional employees has had a positive impact on service delivery, efficiency, and overall member satisfaction.

### Recommendations:

- Continuous training and capacity building for loan officers, and all other staff so as to continuously improve service delivery.
- Performance monitoring to maintain high service standards.
- Leveraging customer feedback to further improve service quality.

### Management response

- This is well appreciated and the recommendation well noted for implementation.

## 7. MOBILE BANKING—KEWISCO APP

The Supervisory Committee noted significant improvements and progress in the adoption and use of the Kewisco Mobile Banking App during the period under review.

### Key Observations:

- Over 1000 members have downloaded the app and are using the app.
- The app has received an overwhelming positive online review and score of 4.8.
- The App is regularly updated and more features added.
- Security features have been improved and device binding security activated. The app creates a secure link between a specific device (using hardware IDs, operating system data and cryptographic keys) and one's account. This means that even if a hacker steals your password, they cannot login from another device because they lack the physical "trusted device".
- The App has enhanced accessibility to Sacco services, allowing members to check balances, access loan information, make deposits, and conduct transactions remotely.
- The App has improved transaction turn around time and convenience, especially for members stationed away from Sacco office.
- System stability and transaction accuracy were generally satisfactory, with minimal reported complaints.

### Committee's Assessment:

The introduction and continued improvement of the Kewisco App align with the Sacco's digital transformation strategy and has positively contributed to operational efficiency and member satisfaction.

### Recommendations:

- Continuous system upgrades to enhance security and user experience.
- Increased member sensitization and training on App usage.

- Strengthening of customer support to address mobile banking-related inquiries promptly.

**Management response**

- The management will ensure timely system upgrade to take care of the new developments and to enhance users’ experience
- Continuous sensitization on the usage of the Alternative Business Channels (ABC) such as the App, SSD, Portal and STK push will be undertaken to improve member experience.

**Conclusion**

The Supervisory Committee remains committed to the responsibility as assigned by the delegates and as per the Sacco By-laws. Thank you so much.

**Report Compiled by:**

Name	Position	Signature
Mr. Alex Matimu	Secretary	
Ms. Perrice Charo	Member	
Ms. Florence Makau	Chairperson	

## STATISTICAL INFORMATION

		2025	2024
		SHS.	SHS.
<b>Membership</b>	Active	5,039	4,711
	Dormant	1,907	1,859
<b>Total</b>		<b>6,946</b>	<b>6,570</b>
<b>Employees of the Sacco</b>		16	15
<b>Female</b>		9	8
<b>Male</b>		7	7
<b>Financials</b>			
Total Assets		2,439,774,008	2,144,685,082
Members' Deposits		1,635,030,662	1,470,179,525
Investments		31,301,760	19,060,440
Core Capital		531,441,348	448,473,642
Share Capital		158,187,024	113,000,738
Institutional Capital		373,254,324	335,472,904
Liabilities		1,847,104,447	1,659,465,868
Non Current Assets		103,301,110	87,184,141
Operational Expenses		84,769,868	106,056,870
Total Revenue		320,524,864	295,996,823
Net Surplus / Deficit		81,085,148	54,649,736
Proposed Interest on Members Deposits		154,669,848	135,290,217
Retained Earnings and Disclosed Reserves		370,413,437	320,390,697
<b>KEY RATIOS</b>			
Capital Adequacy Ratio	<b>Min Ratio</b>		
Core Capital/Total Assets	>=8%	21.78%	20.91%
Core Capital/Total Deposits	>=5%	32.50%	30.50%
Retained Earnings and Disclosed Reserves/ Core Capital	>50%	69.70%	71.44%
<u>Operating Efficiency/Loan Quality Ratios</u>			
Total Expenses/Total Revenue		26.45%	35.83%
Interest on Member Deposits/Total Revenue		48.26%	45.71%
Rebates Rate on Members Deposits		10.00%	9.70%
Dividend Rate on Share Capital		17.50%	17.00%
NPL Ratio		6.51%	7.99%
Liquidity ratio	>10%	110.32%	62.85%
Gross loans/Total assets		86.23%	89.25%

## REPORT OF THE BOARD OF DIRECTORS

The members of the Board of Directors submit their annual report together with the audited financial statements for the year ended 31st December 2025.

### INCORPORATION

The Society is incorporated in Kenya under the Co-operative Societies Act, Cap 490 and licensed under the Sacco Societies Act No.14 of 2008, and is domiciled in Kenya.

### PRINCIPAL ACTIVITY

The Society continued with its principal activity of receiving share Capital and deposits and giving out loans to its members.

### OPERATING RESULTS

	2025 KSHS	2024 KSHS
Surplus before tax	81,085,148	54,649,736
Income Tax expense	(579,679)	{3,741,959}
Net surplus after tax but before donations	80,505,469	50,907,777
Transfer to statutory reserve	(16,101,094)	(10,181,555)
Proposed Dividends	(27,682,729)	(19,210,125)
Proposed Honararia	{2,800,000}	{2,484,000}
Total Distribution	{46,583,823}	(31,875,681)
Retained Earnings for the year	33,921,646	21,147,470
Interest on members' deposits	154,669,848	135,290,217

### DIVIDENDS AND INTEREST ON MEMBERS DEPOSITS

The Board of Directors is pleased to recommend to the members for approval a payment based on the year 2025 closing member deposit balances at 10% (2024:9.7%) in rebates and dividends of 17.5% (2024:17%) on the paid up share capital.

### THE BOARD OF DIRECTORS

The members of the Board of Directors and supervisory committee who served during the year and to the date of this report are as listed on page 1. The following are due for retirement and have expressed their interest in re election as Board and Supervisory committee members:

CPA. Alexander Mutisya	on rotational basis
Ms. Eileen Kosgei	on rotational basis
Ms. Florence Makau	on rotational basis
Mr. Stephen Okoth	Not seeking reelection due to change of duty station

### INDEPENDENT AUDITORS

The Society's auditors, Henry Smith & Wilson, Certified Public Accountants (K), who were appointed during the year, have expressed their willingness to continue in office in accordance with the Sacco Societies Act 2008 (revised 2012).

By order of the Board



CPA. Watson Karagathu  
Hon. Secretary

Date: ..... 29/01/2026 .....

## REPORT OF THE BOARD OF DIRECTORS RESPONSIBILITIES

### STATEMENT OF BOARD OF DIRECTORS' RESPONSIBILITIES






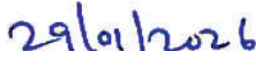
The Sacco Societies Act. No.14 of 2008 requires the Board of Directors to prepare Financial Statements for each year which give true and fair view of the state of affairs of the Society as at the end of the Financial year and of its operating results for the year in accordance with IFRS. It also requires the Board of Directors to ensure that the Society keeps proper accounting records, which disclose with reasonable accuracy at any time the Financial Position of the Society. It is also responsible for the safe guarding the assets of the Society and ensuring that the business of the Society has been conducted in accordance with its objectives, by-laws and any other resolutions made at the Society's general meeting.

The Board of Directors accepts responsibility for the Annual Financial Statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with International Financial Reporting Standards and in the manner required by the Sacco Societies Act. No.14 of 2008.

The Board of Directors are of the opinion that the Financial Statements give a true and fair view of the state of the Financial affairs of the Sacco as at 31st December 2025 and of its operating results in accordance with the IFRS. The Board of Directors further accepts responsibility for the maintenance of sound accounting records which may be relied upon in the preparation of Financial Statements, as well as adequate systems of internal control.

Nothing has come to the attention of the members of the Board of Directors to Indicate that the Society will not remain a going concern for at least the next twelve months from the date of this Statement.

**Approved by the Board of Directors and signed on its behalf by:**

Chairman: .....		Date: .....	
Treasurer: .....		Date: .....	
Hon. Secretary: .....		Date: .....	



# HENRY SMITH & WILSON

CERTIFIED PUBLIC ACCOUNTANTS KENYA

## KEWISCO REGULATED NON-WDT SACCO SOCIETY LTD- C/S NO. 6536 ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2025

### REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF KEWISCO REGULATED NON-WDT SACCO SOCIETY LIMITED – C/S 6536

We have audited the accompanying Financial Statements set out on pages 13 to 34 of *Kewisco Regulated Non-WDT Sacco Society Limited* that comprise of: -

- i. the Statement of Financial Position as at 31<sup>st</sup> December 2025;
- ii. the Statement of Comprehensive Income;
- iii. Statement of Changes in Equity;
- iv. Statement of Cash Flows for the year then ended; and
- v. A summary of significant accounting policies and other explanatory information.

We have obtained all the information and explanations that, to the best of our knowledge and belief, were necessary for the audit.

#### Opinion

In our opinion, the financial statements give a true and fair view of the state of financial affairs of the Sacco as at 31<sup>st</sup> December 2025 and of its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards and the requirements of the Sacco Societies Act No. 14 of 2008.

#### Basis of Opinion

We conducted our audit in accordance with the International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Independence

We are independent of the Sacco in accordance with the International Ethics Standards Board for Accountants Code of Ethics for Professional Accountants (IESBA Code). We have fulfilled our ethical responsibilities in accordance with the IESBA Code.

HENRY SMITH & WILSON  
CPA (K)  
P. O. Box 9937 - 00100  
NAIROBI

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+254 743 758 686  
+254 735 240 888  
E: info@henrysmithwilson.co.ke  
Website: www.henrysmithwilson.co.ke

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E: info.nakuru@henrysmithwilson.co.ke

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Tel: +254 743 767 882  
E: info.thika@henrysmithwilson.co.ke

#### SERVICES:

Audit & Assurance

Accountancy

Taxation

Consultancy &  
Business Advisory

Training &  
Development

#### MEMBERS:

A. S.K. Ndegwa  
(Managing)

A. W.M. Mutero

A. P.M Njathi

CPA. S. Muturi

## REPORT OF THE INDEPENDENT AUDITORS (CONT')

### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key Audit Matter	How our audit addressed the key audit matter
<b>Recognition and accuracy of interest income</b>	
The accuracy and completeness of interest income are inherent risks in the sector due to the processing of large volumes of transactions with a combination of several loan products and complete IT systems.	<p>We evaluated the relevant IT system and the design of controls and tested the operational effectiveness of controls over the;</p> <ul style="list-style-type: none"> <li>• Capture and recording of loan transactions and rates.</li> <li>• Approvals, authorisation of rates and interest.</li> <li>• Using data extracted from the Sacco's accounting system, we verified the completeness and accuracy of a sample of interest charges.</li> </ul> <p>Based on our work, we noted no significant issues recorded in the year.</p>
<b>Non-Performing Loans:</b> The Society has experienced an increase in non-performing loans, which in turn has led to a provision of Kshs 69.05M, or 6.5% of the Loan portfolio, exceeding the recommended 5%.	We engaged with management on the matter, and they confirmed the challenge of non-performing loans. They assured that, despite the delinquency, the loans are adequately secured by way of guarantorship and collateral pledged.

### Other Information

The Directors are responsible for the other information. The other information comprises the director's reports and other statements included within the annual report (but do not include our report thereon). Our opinion on the financial statements does not cover the other information, and we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated if, based on the work we have performed, we conclude that there is a material misstatement of this information. We are required to report that we have nothing to report in this regard.

**REPORT OF THE INDEPENDENT AUDITORS (CONT')****Responsibilities of directors for the financial statements**

The directors are responsible for the preparation of the financial statements that give a true and fair view in accordance with International Financial Reporting Standards and the requirements of the Sacco Societies Act No. 14 of 2008, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the society or to cease operations or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a report of the independent auditor that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted under International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken based on these financial statements.

As part of an audit in accordance with International Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also: -

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit to enable us to design audit procedures that are appropriate in the circumstances, but not to express an opinion on the effectiveness of the society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

**REPORT OF THE INDEPENDENT AUDITORS (CONT')**

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our report of the independent auditor to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our report of the independent auditor. However, future events or conditions may cause the society to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and where applicable, related safeguards.

**Report on Other Legal Requirements**

As required by the Sacco Societies Act no 14 of 2008 and the Co-operative Societies Act Cap 490, we report to you that, based on our audit;

- i. We have obtained all the information and explanations that, to the best of our knowledge and belief, were necessary for our audit;
- ii. In our opinion, proper books of account have been kept by the Sacco, so far as appears from our examination of those books;
- iii. The Sacco's Statements of Financial Position and Comprehensive Income are in agreement with the books of account;
- iv. The Sacco is solvent, and we have reasonable grounds to believe it will remain solvent in the foreseeable future, and
- v. Nothing has come to our attention that causes us to believe that the business has not been conducted in accordance with the provisions of the Sacco Societies Act and the Co-operative Societies Act.

The engagement partner responsible for the audit resulting in this independent auditor report is: **CPA. Smith Muturi, Practicing Certificate No. P/1303.**



Henry Smith & Wilson  
**Certified Public Accountants**


Date: 28/1/2026


HENRY SMITH & WILSON  
CPA (K)  
P. O. Box 9937 - 00100  
NAIROBI

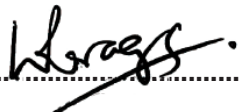
## STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDING 31ST DECEMBER 2025

	NOTES	2025	2024
		KSHS	KSHS
<b>REVENUE</b>			
Interest on Loans	3(a)	304,517,280	268,554,433
Less Interest Expenses	4	(154,669,848)	(135,290,217)
<b>Net Interest Income</b>		<b>149,847,432</b>	<b>133,264,216</b>
Other Operating Income	3(b)	16,007,584	27,442,390
<b>Total Income</b>		<b>165,855,016</b>	<b>160,706,606</b>
<b>EXPENDITURE</b>			
Financial Expenses	5	(5,050,345)	(37,342,233)
Administration Expenses	6	(16,255,933)	(13,944,045)
Personnel Expenses	7	(32,991,972)	(28,819,692)
Governance Expenses	8	(26,076,645)	(23,540,536)
Depreciation and Amortization	9	(4,394,973)	(2,410,363)
<b>Total Expenditure</b>		<b>(84,769,868)</b>	<b>(106,056,870)</b>
<b>Net Operating Surplus Before Tax</b>		81,085,148	54,649,736
<b>Less Income Tax Expense</b>	10	(579,679)	(3,741,959)
<b>Net Surplus /(Deficit) for the Year</b>		<b>80,505,469</b>	<b>50,907,777</b>
<b>Transfer to Statutory Reserve (20%)</b>		<b>(16,101,094)</b>	<b>(10,181,555)</b>
<b>Retained Earnings for the Year</b>		<b>64,404,374</b>	<b>40,726,221</b>

Approved by the Board of Directors and signed on its behalf by:

Chairman: .....  ..... Date: 29/01/2026

Treasurer: .....  ..... Date: 29/01/2026


Hon. Secretary: .....  ..... Date: 29/01/2026


## STATEMENT OF FINANCIAL POSITION FOR THE YEAR ENDING 31ST DECEMBER 2025


		2025	2024
	NOTES	KSHS	KSHS
<b>ASSETS</b>			
Cash and Cash Equivalents	11	215,772,743	104,001,245
Receivables and Prepayments	12	81,110,536	111,458,357
Net Loans to Members	13	2,034,678,736	1,837,638,492
Unreconciled Loans	15	-	4,402,847
Tax Recoverable	10	4,910,883	-
Investments	16	31,301,760	19,060,440
Property and Equipment	14	67,310,889	66,957,679
Computer Software	17	4,688,462	1,166,022
<b>TOTAL ASSETS</b>		<b>2,439,774,008</b>	<b>2,144,685,082</b>
<b>LIABILITIES</b>			
Tax Liability	10	-	801,674
Members' Deposits	18	1,635,030,662	1,470,179,525
Long Term Liabilities	19	11,333,333	19,333,333
Payables and Accruals	20	12,224,373	10,469,940
Benevolent/ Sinking Fund	21	5,147,461	3,677,713
Payments Due to Members	23	183,368,618	155,003,682
<b>Total Liabilities</b>		<b>1,847,104,447</b>	<b>1,659,465,868</b>
<b>EQUITY</b>			
Share Capital	22	158,187,024	113,000,738
Reserves	24	434,482,537	372,218,477
<b>Total Equity</b>		<b>592,669,561</b>	<b>485,219,215</b>
<b>TOTAL LIABILITIES AND EQUITY</b>		<b>2,439,774,008</b>	<b>2,144,685,082</b>



Approved by the Board of Directors and signed on its behalf by:

Chairman:  Date: 29/01/2026

Treasurer:  Date: 29/01/2026

Hon. Secretary:  Date: 29/01/2026

## STATEMENT OF CHANGE IN MEMBERS EQUITY FOR THE PERIOD ENDED 31ST DECEMBER 2025

	Share Capital Kshs	Statutory Reserve Kshs	Other Reserves			General Reserves Kshs	Retained Earnings Kshs	Total Kshs
			Revaluation Reserves Kshs					
<b>Year 2025</b>								
<b>As at 1st January 2025</b>	113,000,738	96,037,949	17,685,133		34,142,646	224,352,748	485,219,214	
Surplus/(Deficit) After Tax	-	-	-	-	-	80,505,469	80,505,469	
Transfer to Statutory Reserve	-	16,101,094	-	-	-	(16,101,094)	-	
Revaluation of Investment Shares (15)	-	-	12,241,320	-	-	-	12,241,320	
Issued Share Capital	45,186,286	-	-	-	-	-	45,186,286	
Proposed Honararia	-	-	-	-	-	(2,800,000)	(2,800,000)	
Proposed Dividends	-	-	-	-	-	(27,682,729)	(27,682,729)	
<b>As At 31st December 2025</b>	158,187,024	112,139,043	29,926,453		34,142,646	258,274,394	592,669,560	
<b>As at 1st January 2024</b>	90,421,831	85,856,393	13,795,513		34,142,646	203,205,278	427,421,662	
Surplus/(Deficit) After Tax	-	-	-	-	-	50,907,777	50,907,777	
Transfer to Statutory Reserve	-	10,181,555	-	-	-	(10,181,555)	-	
Revaluation of Investment Shares (15)	-	-	3,889,620	-	-	-	3,889,620	
Issued Share Capital	22,578,907	-	-	-	-	-	22,578,907	
Proposed Honararia	-	-	-	-	-	(2,484,000)	(2,484,000)	
Members bank creditors write Back	-	-	-	-	-	2,115,374	2,115,374	
Proposed Dividends	-	-	-	-	-	(19,210,125)	(19,210,125)	
<b>As At 31st December 2024</b>	113,000,738	96,037,949	17,685,133		34,142,646	224,352,748	485,219,214	

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDING 31ST DECEMBER 2025

	Notes	2025	2024
		Kshs	Kshs
<b>Cash Flow From Operating Activities</b>			
Interest Receipts	3(a)	304,517,280	268,554,433
Other Receipts	3(b)	8,607,591	27,442,390
Interest Expense payment	4	(135,290,217)	(120,153,156)
Payments to Employees and Suppliers	5-8	(75,972,048)	(66,815,977)
		<b>101,862,606</b>	<b>109,027,690</b>
<b>(Increase)/Decrease in Operating Assets</b>			
Net Loans to Members	13	(189,640,251)	(237,323,422)
Receivables and Prepayments	12	30,347,821	(46,762,981)
		<b>(159,292,430)</b>	<b>(284,086,403)</b>
<b>Increase/(Decrease) in Liabilities</b>			
Members Deposits	18	164,851,136	142,689,508
Payables and Accruals	20-21	3,224,182	7,458,196
		<b>168,075,318</b>	<b>150,147,704</b>
<b>Net Cash From Operating Activities Before Tax</b>		110,645,494	(24,911,009)
Net Tax Movement ( Paid)	10	(6,292,236)	(631,894)
		<b>104,353,258</b>	<b>(25,542,903)</b>
<b>Cashflow From Investing Activities</b>			
Purchase of Fixed Assets	14	(1,806,760)	(49,202,458)
Purchase of New Software	17	(6,463,863)	(209,821)
Cash Realized from Disposal of Office Equipments		-	-
		<b>(8,270,623)</b>	<b>(49,412,279)</b>
<b>Cash Flow From Financing Activities</b>			
Payment of Dividends & Board Honoraria	23	(21,497,423)	(16,568,422)
Share Capital Contributions	22	45,186,286	22,578,907
Loan Acquisition/Repayment	19	(8,000,000)	(18,000,000)
Net Cash Flow From Financing Activities		15,688,862	(11,989,515)
		<b>111,771,498</b>	<b>(86,944,697)</b>
<b>Cash at the Beginning of the Year</b>		104,001,245	190,945,942
<b>Net Cash and Cash Equivalents at End of the Year</b>		<b>215,772,743</b>	<b>104,001,245</b>

## NOTES TO THE FINANCIAL STATEMENTS

### NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

	2025	2024
	Kshs	Kshs
<b>3 (a) INTEREST ON LOANS</b>		
Interest From Development Loan Reloaded 2	63,095,165	55,632,641
Interest Income From Platinum Loan	43,653,979	45,200,829
Interest From Development Loan 2	16,521,289	21,725,344
Interest on Consolidated Loans	19,475,348	25,872,358
Interest From Development Loan 1	15,952,100	10,676,766
Interest Income From Platinum Loan (96 M)	22,479,011	36,891,973
Interest in Advance	5,649,507	6,931,124
Interest From Development Loan Reloaded 1	11,459,375	7,092,187
Interest From Mkombozi Loan	3,126,763	3,232,181
Interest Income From Super Shareholder Loan	25,262,258	11,438,801
Interest From Emergency Loan	4,012,388	3,089,577
Interest Income From Super Share Holder Loan (96M)	3,305,608	4,193,989
Interest Income From Platinum Loan(108 M)	14,699,383	26,056,074
Interest From Supersavers Loan	1,139,623	1,829,168
Interest From School Fees Loan	988,263	1,179,328
Interest From Defaulters Loans	690,527	1,135,343
Interest Advance Income	906,916	510,032
Interest Income From Senior Citizen Loan	334,439	222,837
Interest Income From Staff Loan	74,572	79,064
Interest Income From Instant Loans1	-	1,208
Interest Income From Platinum Loan (120 M)	49,478,519	5,221,854
Interest From Mapokezi Loan	2,199,596	341,754
Interest Income from Hire Purchase Loans	12,651.74	-
<b>Total</b>	<b>304,517,280</b>	<b>268,554,433</b>
<b>3 (b) OTHER OPERATING INCOME</b>		
Interest Income From Co-op bank	3,414,522	16,800,327
Interest Income From KCB bank	-	7,141,417
Dividend Income From Co-op holdings	4,893,369	2,836,547
Entrance Fees	299,700	664,100
Provision for Bad Debts	7,399,993	-
<b>Total</b>	<b>16,007,584</b>	<b>27,442,390</b>
<b>4 INTEREST EXPENSES</b>	<b>Kshs</b>	<b>Kshs</b>
Proposed Rebates on Members Deposits	152,885,889	133,309,557
Interest on Masomo Savings	1,449,711	1,662,792
Interest on Angel Savings	225,301	190,073
Interest on Holiday Savings	108,947	127,795
<b>Total</b>	<b>154,669,848</b>	<b>135,290,217</b>

	2025	2024
	Kshs	Kshs
<b>5 FINANCIAL EXPENSES</b>		
Provision for Bad Debts	-	31,803,136
Unreconciled Loans Write Off	4,402,847	5,000,000
Bank Charges	647,498	511,704
Shares held in KUSCCO and Eveready	-	27,393
<b>Total</b>	<b>5,050,345</b>	<b>37,342,233</b>
<b>6 ADMINISTRATIVE EXPENSES</b>		
Rent	2,872,913	3,026,523
Software Maintenance Cost	1,808,049	192,749
Consultancy Services	2,718,168	882,550
Legal and Professional Fees	-	166,346
Strategic Planning	178,804	324,760
Security Services	1,488,415	1,186,088
Repairs and Maintenance	509,069	783,583
PR and Advertisement	1,900,409	2,036,313
Corporate Social Responsibility	1,423,442	917,239
Printing and Stationery	224,739	320,742
Telephone and Postage	1,092,068	715,682
Internal Audit Fees	573,044	533,040
Electricity, Water and Sewerage	489,449	583,793
Ushirika Day Celebrations	218,799	-
External Audit Fees	230,000	230,000
Licenses and Permits	100,000	83,100
Recruitment of Members	100,203	288,890
Insurance of Assets	95,623	82,129
Office Expenses	159,260	116,162
Sasra License	30,000	30,000
Newspapers and Periodicals	14,255	20,150
Cleaning and Sanitation	29,225	7,155
Kuscco Subscription	-	20,000
Risk management fees	-	162,400
Loss on sale of Kitengela plots	-	1,220,401
Loss on Disposal of fixed assets	-	14,249
	<b>16,255,933</b>	<b>13,944,045</b>
<b>7 PERSONNEL EXPENSES</b>		
Salaries & Wages	22,277,196	19,852,030
Staff Medical Insurance Cover	2,204,598	2,132,807
Provisions for Staff Bonus	2,440,000	2,001,000
Staff Seminar and Training	3,041,726	2,029,147
Staff Travel and Subsistence	2,007,062	1,674,087
Staff Insurance Cover	414,469	528,533
Staff Recruitment	78,202	146,485
Leave Allowances	210,000	210,000
Affordable Housing Levy	302,668	229,903
Industrial Training Levy	16,050	15,700
	<b>32,991,972</b>	<b>28,819,692</b>

	2025	2024
	Kshs	Kshs
<b>8 GOVERNANCE EXPENSES</b>		
Education to Members	12,519,392	10,048,752
ADM Expenses	5,620,722	5,514,285
Board Travel and Subsistence	2,211,145	2,357,194
Education to Board of Directors	1,913,076	2,472,605
Board Sitting Allowance	1,718,241	1,634,864
Regulatory Fee	1,911,234	1,327,490
Committee Communication	93,500	96,011
Board Insurance	89,336	89,336
	<b>26,076,645</b>	<b>23,540,536</b>
<b>9 DEPRECIATION/AMORTIZATION</b>		
Software Amortization (Note 17)	2,941,423	1,165,960
Depreciation (Note 14)	1,453,550	1,244,403
	<b>4,394,973</b>	<b>2,410,363</b>
<b>10 CORPORATION TAX PAYABLE</b>		
Corporation tax has been provided at the rate of 30%		
The movement in the tax account is as follows:		
Balance b/f	801,674	(2,308,391)
Tax Provision for the Year	579,679	3,741,959
Less: Final Paid	(2,176,080)	-
Less: Instalment Taxes Paid	(4,116,156)	(631,894)
Balance c/f	(4,910,883)	801,674
<b>11 CASH AND CASH EQUIVALENTS</b>		
Fixed Deposits with Co-op Bank	121,345,410	40,143,766
Fixed Deposits with KCB Bank	-	35,000,000
Co-op Bank- Current Account	78,516,994	13,781,334
Paybill (M-pesa)	8,125,245	8,523,513
KCB Current Account	978,085	2,142,299
Co-operative Collateral Build Up Account	6,600,000	4,200,000
Co-operative - Office Space Bank Account	207,008	210,332
	<b>215,772,743</b>	<b>104,001,245</b>

		2025	2024		
		Kshs	Kshs		
<b>12</b>	<b>RECEIVABLES AND PREPAYMENTS</b>				
	<b>(a) Receivables</b>				
	Employers' Receivable-Check Off	51,881,968	91,744,683		
	Lamu Plots Receivable	3,115,107	3,000,399		
	Members' loan interest charge receivable	9,091,661	7,392,000		
	Office Space	3,888,658	-		
	Other Receivables	477,000	440,400		
		<b>68,454,394</b>	<b>102,577,481</b>		
	<b>(b) Deposit and Prepayments</b>				
	Insurance Prepayment	7,816,370	6,716,144		
	Advance interest on deposit	4,589,772	1,914,732		
	Rent Deposits	210,000	210,000		
	Internet Deposit	40,000	40,000		
		12,656,142	8,880,876		
	<b>TOTAL RECEIVABLES</b>	<b>81,110,536</b>	<b>111,458,357</b>		
<b>13</b>	<b>LOANS WITH MEMBERS.</b>				
	As at Start of the Year	1,914,091,256	1,676,767,835		
	Disbursement During the Year	979,552,013	1,154,638,801		
	Repayments During the Year	(789,911,763)	(917,315,379)		
	At the End of the Year	<b>A</b> 2,103,731,507	1,914,091,256		
	<b>PORTFOLIO AGEING REPORT</b>				
NO.	CLASSIFICATION	NO. OF A/Cs	OUTSTANDING LOAN PORTFOLIO (Kshs)	REQUIRED PROVISION	REQUIRED PROVISION AMOUNT (Kshs)
1	Performing	5354	1,813,574,310	1%	18,135,743
2	Watch	310	153,167,206	5%	7,658,360
3	Substandard	209	111,180,838	25%	27,795,209
4	Doubtful	51	20,691,390	50%	10,345,695
5	Loss	13	5,117,763	100%	5,117,763
	<b>Subtotal</b>	<b>5,937</b>	<b>2,103,731,507</b>		<b>69,052,771</b>
	<b>Provision for Loan Losses</b>				
	Balance As At the Beginning of the Year			76,452,764	44,649,628
	Provision For the Year			(7,399,993)	31,803,136
	Repaid During the Year			-	-
	Balance as at 31 st December			69,052,771	76,452,764
	<b>Net Loans after Provisions</b>			<b>2,034,678,736</b>	<b>1,837,638,492</b>
	Members Person' Acc. Listings		<b>B</b>	<b>2,103,731,507</b>	<b>1,914,091,256</b>
	<b>Unreconciled Difference</b>		<b>A-B</b>	-	-
	<b>Insider Loans included in the above amount:</b>				
	Board of Directors			20,040,337	
	Supervisory Committee			1,629,015	
	Key Mangement Staff			9,819,067	
	Other Members of Staff			10,956,711	
				<b>42,445,129</b>	

## 14 PROPERTY, PLANT &amp; EQUIPMENT MOVEMENT SCHEDULE

	Land	Computer Accessories	Office equipment	Furniture & Fittings	Office Partitions	Computers	Total
	0%	25.00%	10.00%	10.00%	5%	25%	
	Kshs	Kshs	Kshs	Kshs	Kshs	Kshs	Kshs
<b>COST OR VALUATION</b>							
As at 1st January 2025	59,641,479	4,246,069	4,981,539	1,170,284	3,291,961	3,603,426	76,934,758
Addition			39,415			1,767,345	1,806,760
Disposals	-	-	-	-	-	-	-
<b>As at 31st December 2025</b>	<b>59,641,479</b>	<b>4,246,069</b>	<b>5,020,954</b>	<b>1,170,284</b>	<b>3,291,961</b>	<b>5,370,771</b>	<b>78,741,518</b>
<b>ACCUMULATED DEPRECIATION</b>							
As at 1st January 2025	-	2,930,605	2,016,001	573,876	1,857,034	2,599,563	9,977,079
Disposals /Reclassification	-	-	-	-	-	-	-
Adjusted Accum. Depreciation	-	2,930,605	2,016,001	573,876	1,857,034	2,599,563	9,977,079
Depreciation Charge for Year	-	328,866.00	300,495.28	59,640.81	71,746.36	692,801.88	1,453,550
<b>As at 31st December 2025</b>	<b>-</b>	<b>3,259,471</b>	<b>2,316,496</b>	<b>633,517</b>	<b>1,928,780</b>	<b>3,292,365</b>	<b>11,430,629</b>
<b>CARRYING AMOUNT</b>							
As at 31st December 2025	59,641,479	986,598	2,704,458	536,767	1,363,181	2,078,406	67,310,889
As at 31st December 2024	59,641,479	1,315,464	2,965,538	596,408	1,434,927	1,003,863	66,957,679

	2025	2024
	Kshs	Kshs
<b>15 UNRECONCILED LOANS</b>		
<b>As at 31st December</b>	<b>4,402,847</b>	<b>9,402,847</b>
Unreconciled Loans Write Off	(4,402,847)	(5,000,000)
	-	<b>4,402,847</b>
<b>16 INVESTMENTS</b>		
<b>Unquoted</b>		
Co-op Holding Ltd 2,222,640 Shares of Kshs 14 (Kshs 6.75-2024)	31,116,960	18,892,440
CIC Insurance 52,800 (48,000. - 2024) Shares of Kshs 3.50	184,800	168,000
	31,301,760	19,060,440
<b>TOTAL INVESTMENTS</b>	<b>31,301,760</b>	<b>19,060,440</b>
<b>Movement in Financial Assets</b>		
<b>At 1st January</b>	<b>19,060,440</b>	<b>15,198,213</b>
Gain or (Loss) on Revaluation	12,241,320	3,889,620
Written off during the year	-	(27,393)
<b>Balance</b>	<b>31,301,760</b>	<b>19,060,440</b>
<b>17 COMPUTER SOFTWARE</b>		
Cost as at Start of the Year	10,815,457	10,605,636
Addition EDMS Software	212,663	209,821
Addition Dynamics 365	6,251,200	-
<b>Total Cost as at End Year</b>	<b>17,279,319</b>	<b>10,815,457</b>
<b>LESS AMORTIZATION</b>		
Balance b/f	9,649,435	8,483,475
Charge for the Year	2,941,423	1,165,960
Accumulated Amortization	12,590,858	9,649,435
<b>NET SOFTWARE BOOK VALUE</b>	<b>4,688,462</b>	<b>1,166,022</b>
<b>18 MEMBERS' DEPOSITS</b>		
<b>As at Start of the Year</b>	<b>1,470,179,525</b>	<b>1,327,490,017</b>
Contributions during the year	287,847,990	242,111,507
Withdrawals within the year	(122,996,853)	(99,421,999)
<b>At Year End</b>	<b>1,635,030,662</b>	<b>1,470,179,525</b>
<b>Members' Personal Accounts Listings</b>	<b>1,635,030,662</b>	<b>1,470,179,525</b>
<b>Un-accounted for Difference</b>	<b>-</b>	<b>-</b>
<b>19 Long term liabilities</b>		
Co-op Bank Term Loan	11,333,333	19,333,333
	<b>11,333,333</b>	<b>19,333,333</b>
<b>20 PAYABLES AND ACCRUALS</b>		
Accrued Expenses	4,461,906	3,817,675
Members Bank Creditors	359,291	365,807
Provision for Staff Bonus	2,440,000	2,001,000
Provision for Interest on Masomo Savings Scheme	1,449,711	1,662,792

		2025	2024
		Kshs	Kshs
Unallocated Funds - Checkoff		1,230,789	361,438
Provision for Software Expenses		435,000	696,000
PAYE		364,192	332,972
Internal Audit Fees		306,522	266,520
External Audit Fees and VAT		230,000	230,000
Staff Pension		164,063	145,969
Provision for Interest on Angel Savings Scheme		225,301	190,073
Loans Proceeds Account		295,292	227,376
SHIF		46,648	43,034
NSSF		124,964	59,005
Withholding Tax		16,341	-
Affordable Housing Levy		50,884	46,946
Prudential		13,420	5,332
Helb Loan Payable		10,050	18,000
<b>TOTAL</b>		<b>12,224,373</b>	<b>10,469,940</b>
<b>21 BENEVOLENT/SINKING FUND</b>			
Balance As At the Beginning of the Year		3,677,713	3,999,744
Contribution During the Year		20,966,468	12,305,716
Premiums/Refunds During the Year		(19,496,720)	(12,627,747)
Balance As At 31 st December		5,147,461	3,677,713
<b>22 SHARE CAPITAL</b>			
Balance as at the Beginning of the Year		113,000,738	90,421,831
Contribution During the Year		45,186,286	22,578,907
Balance As At 31 st December	A	158,187,024	113,000,738
Per Member Listings	B	158,187,024	113,000,738
<b>Variance</b>		<b>-</b>	<b>-</b>
<b>23 PAYMENTS DUE TO MEMBERS AND BOARD</b>			
As at Start of the Year		155,003,682	134,552,008
Interest Payments		(133,309,557)	(117,983,586)
Dividends Cash Payment		(19,013,423)	(14,408,422)
Dividends retention		(196,702)	
Honoraria Paid		(2,484,000)	(2,160,000)
		-	-
Provision of Interest Payable on Deposits		152,885,889	133,309,557
Proposed Dividends		27,682,729	19,210,125
Proposed Honoraria		2,800,000	2,484,000
		<b>183,368,618</b>	<b>155,003,682</b>
<b>24 RESERVES</b>			
Statutory Reserves		112,139,043	96,037,949
General Reserves		34,142,646	34,142,646
Revaluation Reserves		29,926,453	17,685,133
Retained Earnings		258,274,394	224,352,748
<b>Balance As At 31 st December</b>		<b>434,482,537</b>	<b>372,218,477</b>

## KEWISCO REVISED BUDGET 2026 AND PROPOED FOR 2027

NOTE	ACTUALS 2025	2025 BUDGET		2026 BUDGET APPROVED IN 2025		REVISED 2026 BUDGET		PROPOSED BUDGET 2027	
		KSHS.	KSHS.	KSHS.	KSHS.	KSHS.	KSHS.	KSHS.	KSHS.
<b>INCOME</b>									
Interest on members' loans	304,517,280	296,976,000		326,673,600		338,000,000		371,800,000	
Other incomes	16,007,584	13,700,000		15,070,000		19,000,000		20,900,000	
Targeted gross income		320,524,864	310,676,000		341,743,600		357,000,000		392,700,000
<b>EXPENSES</b>									
<b>ORGANISATION EXPENSES</b>									
Committee sitting expenses	1,718,241	2,200,000		2,420,000		3,885,000		4,273,500	
Committee travel & subsistence	2,211,145	2,718,000		2,989,800		2,740,000		3,014,000	
Education to committees	1,913,076	3,000,000		3,300,000		3,762,000		4,138,200	
Committee insurance	89,336	150,000		165,000		150,000		165,000	
Committee communication	93,500	140,000		154,000		300,000		330,000	
ADM	5,620,722	6,051,000		6,656,100		7,860,000		8,646,000	
Education to members	12,519,392	12,560,000		13,816,000		19,740,000		21,714,000	
Members recruitment fees	100,203	300,000		330,000		300,000		330,000	
News papers & periodicals	14,255	70,000		77,000		70,000		77,000	
Newsletters printing	-	500,000		550,000		500,000		550,000	
Ushirika day celebrations	218,799	800,000		880,000		500,000		550,000	
New Product development	-	400,000		440,000		300,000		330,000	
Strategic plan review	178,804	700,000		770,000		1,000,000		1,100,000	
Corporation tax	579,679	2,055,000		2,260,500		2,850,000		3,135,000	
<b>Totals</b>		<b>25,257,151</b>	<b>31,644,000</b>		<b>34,808,400</b>		<b>43,957,000</b>		<b>48,352,700</b>
<b>FINANCE COST</b>									
Interest on borrowed funds	-	2,550,000		2,805,000		500,000		550,000	
Loan appraisal fees	-	500,000		550,000		300,000		330,000	
Loan review fees	-	100,000		110,000		110,000		121,000	
Interest on holiday / Masomo and angel savings	1,783,959	2,600,000		2,860,000		2,500,000		2,750,000	
Provision of interest on members deposits	152,885,889	152,200,000		167,420,000		171,000,000		188,100,000	
Provision for dividends	27,682,729	24,003,000		26,403,300		32,200,000		35,420,000	
Provision for bad debts	-	15,500,000		17,050,000		16,000,000		17,600,000	
Write off	4,402,847	4,800,000		5,280,000		1,000,000		1,100,000	
<b>Totals</b>		<b>186,755,424</b>	<b>202,453,000</b>		<b>222,698,300</b>		<b>223,610,000</b>		<b>245,971,000</b>

NOTE	ACTUALS 2025	2025 BUDGET		2026 BUDGET APPROVED IN 2025		REVISED 2026 BUDGET		PROPOSED BUDGET 2027	
		KSHS.	KSHS.	KSHS.	KSHS.	KSHS.	KSHS.	KSHS.	KSHS.
<b>OCCUPANCY EXPENSES</b>									
11 Rent & rates	2,872,913	3,832,000	4,215,200	3,600,000	3,960,000				
12 Water & electricity	489,449	804,000	884,400	780,000	858,000				
Cleaning & sanitation	29,225	77,000	84,700	85,000	93,500				
Insurance of assets	95,623	700,000	770,000	500,000	550,000				
Depreciation of assets	4,394,973	4,000,000	4,400,000	4,500,000	4,950,000				
<b>Totals</b>		<b>7,882,183</b>	<b>9,413,000</b>	<b>9,465,000</b>	<b>10,411,500</b>				
<b>MEMBERS SECURITY EXPENSES</b>									
13 Audit & supervision	803,044	1,000,000	1,100,000	1,100,000	1,210,000				
30 Regulatory fees	1,911,234	2,392,500	2,631,750	2,673,000	2,940,300				
14 Legal/Litigation expenses	-	1,000,000	1,100,000	1,000,000	1,100,000				
Members insurance premiums	-	1,500,000	1,650,000	1,500,000	1,650,000				
<b>Totals</b>		<b>2,714,278</b>	<b>5,892,500</b>	<b>6,273,000</b>	<b>6,900,300</b>				
15 Repairs & maintenance	509,069	2,000,000	2,200,000	1,950,000	2,145,000				
16 Consultancy services	2,718,168	3,000,000	3,300,000	3,000,000	3,300,000				
Bank charges	647,498	1,000,000	1,100,000	1,000,000	1,100,000				
17 Printing & stationery	224,739	550,000	605,000	465,000	511,500				
18 Postage, telephone and internet	1,092,068	960,000	1,056,000	2,646,000	2,910,600				
19 PR/Marketing and advertisement	1,900,409	3,450,000	3,795,000	3,250,000	3,575,000				
29 CSR and donations .	1,423,442	1,600,000	1,760,000	1,500,000	1,650,000				
20 Security expenses (Alarm & guard)	1,488,415	2,290,000	2,519,000	3,180,000	3,498,000				
21 Trade licence	130,000	370,000	407,000	550,000	605,000				
22 Software maintenance costs	1,808,049	1,600,000	1,760,000	2,825,000	3,107,500				
System health check	-	1,000,000	1,100,000	1,550,000	1,705,000				
FOSA Feasibility study and registration	-	1,000,000	-	-	-				
Professional services	-	500,000	550,000	600,000	660,000				
Honoraria	2,800,000	2,800,000	3,080,000	3,080,000	3,388,000				
Office expenses	159,260	180,000	198,000	216,000	237,600				
<b>Totals</b>		<b>14,901,116</b>	<b>22,300,000</b>	<b>25,812,000</b>	<b>28,393,200</b>				

NOTE	ACTUALS 2025	2025 BUDGET		2026 BUDGET APPROVED IN 2025		REVISED 2026 BUDGET		PROPOSED BUDGET 2027	
		KSHS.	KSHS.	KSHS.	KSHS.	KSHS.	KSHS.	KSHS.	KSHS.
<b>STAFF COSTS</b>									
24 Salaries & wages	22,277,196	24,000,000		26,400,000		31,455,110		34,600,621	
Staff bonus	2,440,000	2,640,000		2,904,000		2,904,000		3,194,400	
Leave allowance	210,000	280,000		308,000		455,000		500,500	
Medical/Health cover	2,204,598	3,300,000		3,630,000		3,630,000		3,993,000	
Ex-Gratia	-	1,000,000		1,100,000		1,000,000		1,100,000	
Industrial training levy	16,050	24,000		26,400		24,000		26,400	
Affordable housing levy	302,668	360,000		396,000		499,860		549,846	
25 Staff training	3,041,726	3,540,000		3,894,000		3,910,000		4,301,000	
Staff insurance cover	414,469	800,000		880,000		880,000		968,000	
Staff travel & subsistence	2,007,062	2,280,000		2,508,000		2,280,000		2,508,000	
Staff recruitment	78,202	550,000		605,000		605,000		665,500	
Totals		32,991,972	38,774,000	42,651,400		47,642,970		52,407,267	
Total Expenditure		270,502,124	310,476,500	340,424,150		356,759,970		392,435,967	
Projected Surplus		50,022,740	199,500	1,319,450		240,030		264,033	
<b>CAPITAL EXPENDITURE</b>									
1. Office Building	50,000,000								
2. Colored printer	100,000								
3. Computers/Laptops	1,000,000								
4. Furnitures	500,000.00								
5. Server Room Air Conditioning Redundancy	500,000.00								
6. Endpoint Management System & Zero Trust Network Access	500,000.00								

Prepared by CPA. Alexander David Mutitsya



Sacco Treasurer.

## ANNUAL DELAGATES 2026 RESOLUTIONS



## KEWISCO REGULATED NON-WDT SACCO LTD.

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6<sup>th</sup> February 2026

To Kewisco SACCO Members

### ADM 2026 PROPOSED RESOLUTIONS

The following are the proposed resolutions for ADM 2026

1. **Distribution of Surplus**  
To distribute surplus of Kshs. 154,669,848 (10%) as interest on deposits and Kshs. 19,210,125 (17.5%) as dividends on share capital.
2. **Capitalization of Dividends**  
To capitalize 50% of dividends on share capital for members who have not attained the minimum share capital of Kshs. 30,000 having been members for more than two years.
3. **Mandatory Retention**  
To retain from interest on deposits amount equivalent to deficit of deposits and sinking fund not contributed in the year and annually thereafter.
4. **Borrowing Powers**  
To retain the Sacco borrowing powers to a maximum of Kshs. 100 million.
5. **Sacco Office**  
To approve the budget to develop Sacco office space at Kshs. 50 Million
6. **Re-appointment of External Auditor for the Financial Year 2026**  
To re-appoint M/s Henry Smith and Wilson, Certified Public Accountants (K) as the Sacco External Auditor for Financial Year 2026.
7. **Dividend Equalization Fund**  
To establish a Dividend Equalization Fund with an annual transfer equivalent to the amount transferred to statutory reserves.
8. **Honoraria**  
To pay honoraria at the rate of 3.3% translating to Kshs. 2,800,000 of surplus before tax.
9. **Indemnity of Members of the Board of Directors and Supervisory Committee and the C.E.O**  
To retain the current indemnity of members of the Board of Directors and Supervisory Committee and the C.E.O at Kshs. 1,000,000.

CPA. Watson Karagathu  
Hon. Secretary

*"Growing Together"*

KEW 000060

## ELECTION OF MEMBERS OF BOARD OF DIRECTORS IN THE YEAR 2026



### KEWISCO REGULATED NON-WDT SACCO LTD.

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6<sup>th</sup> February 2026

Ref: KEW/All/008-2026

ALL KEWISCO SACCO MEMBERS

#### **BOARD ELECTIONS-2026**

We are pleased to announce to our valued members that the following delegates from Nairobi County have been shortlisted to vie for the available positions both on the Board of Directors and in the Supervisory Committee.

The delegates are;

- |      |                              |                                       |
|------|------------------------------|---------------------------------------|
| i.   | Ms. Eileen C. Kosgei         | KWS Corporate Services                |
| ii.  | CPA. Alexander David Mutisya | KWS Finance and Accounts              |
| iii. | Mr. Hilary Kiprone Mutai     | KWS Finance and Accounts              |
| iv.  | Mr. Chebet Philemon Kipkorir | KWS Community Relations and Education |
| v.   | Ms. Susan Akoth Odida        | KWS Nairobi National Park             |

If you have any reservation(s) on any of the above-listed members, kindly inform the Sacco Management by end of day 9<sup>th</sup> February 2026 through [adm@kewiscosacco.org](mailto:adm@kewiscosacco.org)

We strive to serve you better as we grow together.

  
CPA. Watson Karagathu

Hon. Secretary



1st Floor West End Place, Opposite Magharibi Place  
Off Langata Road / Mbagathi Roundabout

P. O. Box 4491 - 00200

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